

Exhibit A

Detailed Description of AlixPartners' Fees and Hours by Matter Category



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Chapter 11 Process / Case Management
Code: 20008940PA0003.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/01/2024	JC	Meeting with A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), J. Ramsden, J. Hutkai (BL) re: closing check-list call	0.4
12/02/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	1.0
12/02/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/02/2024	RS	Prepare store closing exhibit	0.4
12/02/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	1.0
12/02/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status updates	1.0
12/03/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	JEC	Review correspondence from DPW team re: case administration matters	0.7
12/03/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	KP	Call with A. Shpeen and B. Resnick (DPW) to review outstanding case issues	0.6
12/03/2024	KP	Meeting with J. Ramsden (BL) to review closing issues, next steps, and outstanding case issues	0.8
12/03/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4
12/03/2024	RS	Prepare rejection exhibit for stores closing in December	0.7
12/03/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino, J. Goldberger, E. Stern (DPW) re: AlixPartners and DPW check in	0.4



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12/04/2024	AS	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	AP	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	JEC	Meeting with S. Piraino, E. Stern, J. Goldberg, others (all DPW), J. Chan, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: case updates	0.5
12/04/2024	JEC	Review correspondence from DPW team re: case administration matters	0.8
12/04/2024	JC	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	KP	Call with A Shpeen & B Resnick (DPW) to review outstanding case issues	0.8
12/04/2024	KP	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	RS	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	SL	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/04/2024	TR	Meeting with K. Percy, J. Clarrey, A. Shah, J. Chan, S. Lemack, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: case status and updates	0.5
12/05/2024	AP	Meeting with H. Weigel, S. Piraino, J. Alexander, others (all DPW), K. Percy, A. Perrella, J. Chan, R. Steere, S. Lemack and J. Clarrey (all AlixPartners) re: closing matters	0.4
12/05/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	0.4
12/05/2024	JEC	Review correspondence DPW and BL teams re: case administration matters	0.6
12/05/2024	JEC	Meeting with H. Weigel, S. Piraino, J. Alexander, others (all DPW), K. Percy, A. Perrella, J. Chan, R. Steere, S. Lemack and J. Clarrey (all AlixPartners) re: closing matters	0.4
12/05/2024	JC	Meeting with H. Weigel, S. Piraino, J. Alexander, others (all DPW), K. Percy, A. Perrella, J. Chan, R. Steere, S. Lemack and J. Clarrey (all AlixPartners) re: closing matters	0.4
12/05/2024	KP	Meeting with H. Weigel, S. Piraino, J. Alexander, others (all DPW), K. Percy, A. Perrella, J. Chan, R. Steere, S. Lemack and J. Clarrey (all AlixPartners) re: closing matters	0.4



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12/05/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	0.4
12/05/2024	SL	Meeting with H. Weigel, S. Piraino, J. Alexander, others (all DPW), K. Percy, A. Perrella, J. Chan, R. Steere, S. Lemack and J. Clarrey (all AlixPartners) re: closing matters	0.4
12/06/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/06/2024	HF	Prepare for meeting with DPW, Guggenheim and BL re: sale process update	0.2
12/06/2024	HF	Meeting with H. Etlin, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), J. Ramsden, R. Robins, B. Thorn (BL) re: sale process update	0.3
12/06/2024	JEC	Develop correspondence re: case administration matters	0.5
12/06/2024	JEC	Meeting with H. Etlin, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), J. Ramsden, R. Robins, B. Thorn (BL) re: sale process update	0.3
12/06/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/06/2024	JEC	Meeting with S. Piraino, E. Stern, J. Goldberg, others (all DPW) re: case updates	0.3
12/06/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners) re: Rowan workstream transition	1.8
12/06/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/06/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/06/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/06/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners) re: Rowan workstream transition	1.8
12/06/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, A. Perrella, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal team status check in	0.5
12/08/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	0.3
12/08/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners) re: Rowan workstream transition	1.8
12/08/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream planning	0.3
12/09/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/09/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal workstream sync	0.3
12/09/2024	JEC	Meeting with K. Percy, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: advisor status update	0.7
12/09/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/09/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal workstream sync	0.3



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12/09/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/09/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal workstream sync	0.3
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12/09/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal workstream sync	0.3
12/09/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal workstream sync	0.3
12/10/2024	AP	Meeting with K. Percy, J. Chan, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/10/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: case update and outstanding issues	1.0
12/10/2024	JEC	Meeting with K. Percy, J. Chan, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/10/2024	JEC	Review correspondence from DPW team re: case administration matters	0.6
12/10/2024	JC	Meeting with K. Percy, J. Chan, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
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12/10/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: case update and outstanding issues	1.0
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12/10/2024	RMT	Meeting with K. Percy, J. Chan, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5



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12/11/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/11/2024	HF	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly internal update call	0.5
12/11/2024	JEC	Call with K. Percy and J. Clarrey (both AlixPartners) re: workstream updates	0.4
12/11/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/11/2024	JEC	Review correspondence from DPW team re: case administration matters	0.4
12/11/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/11/2024	JC	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly internal update call	0.5
12/11/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/11/2024	KP	Call with K. Percy and J. Clarrey (both AlixPartners) re: workstream updates	0.4
12/11/2024	KP	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly internal update call	0.5
12/11/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/11/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW) re: bi-weekly advisor call	0.3
12/12/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.3
12/12/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.3
12/12/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.3
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12/13/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Resnick (DPW), S. Hutkai, B. Thorn (BL), S. Erickson (Guggenheim) re: internal status update call	0.6
12/13/2024	AP	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal status update call	0.5
12/13/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Resnick (DPW), S. Hutkai, B. Thorn (BL), S. Erickson (Guggenheim) re: internal status update call	0.6
12/13/2024	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal status update call	0.5
12/13/2024	JEC	Review correspondence from DPW team re: case administration matters	0.9
12/13/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Resnick (DPW), S. Hutkai, B. Thorn (BL), S. Erickson (Guggenheim) re: internal status update call	0.6



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12/13/2024	SL	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio (AlixPartners) re: internal status update call	0.5
12/16/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/16/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/16/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/16/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/16/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team sync	0.5
12/17/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: outstanding case issues	0.4
12/17/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/17/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: outstanding case issues	0.4
12/17/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/17/2024	JEC	Review correspondence from DPW team re: case administration matters	0.6
12/17/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: outstanding case issues	0.4
12/17/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/17/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: outstanding case issues	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/17/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/17/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: outstanding case issues	0.4
12/17/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/17/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: daily team sync	0.5
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: case updates	1.2
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: advisor status update call	0.5
12/18/2024	JEC	Review correspondence from DPW team re: case administration matters	0.3
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: advisor status update call	0.5
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: case updates	1.2
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: advisor status update call	0.5
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: case updates	1.2
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: advisor status update call	0.5
12/19/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: advisor update call	1.0
12/19/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5
12/19/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: advisor update call	1.0
12/19/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5
12/19/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5
12/19/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: advisor update call	1.0
12/19/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5
12/19/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: advisor update call	1.0
12/19/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/19/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: advisor update call	1.0
12/19/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners) re: internal team catch-up	0.5
12/20/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor update	0.5
12/20/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: update call with management team	0.7
12/20/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor update	0.5
12/20/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: update call with management team	0.7
12/20/2024	JEC	Review correspondence from DPW team re: case administration matters	0.3
12/20/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: update call with management team	0.7
12/20/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor update	0.5
12/20/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: update call with management team	0.7
12/20/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor update	0.5
12/20/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), M. Gottlieb (Guggenheim) re: update call with management team	0.7
12/21/2024	JEC	Meeting with B. Resnick, A. Shpeen, S. Piraino, others (all DPW), S. Erickson, J. Borow (both Guggenheim), K. Percy and J. Clarrey (both AlixPartners) re: case updates	0.9
12/21/2024	JEC	Review budget information to support engagement planning	0.5
12/21/2024	KP	Meeting with B. Resnick, A. Shpeen, S. Piraino, others (all DPW), S. Erickson, J. Borow (both Guggenheim), K. Percy and J. Clarrey (both AlixPartners) re: case updates	0.9
12/23/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	JEC	Meeting with M. Brock, J. McClammy (both DPW), J. Chan and J. Clarrey (both AlixPartners) re: response to court filing	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/23/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/23/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), A. Shpeen, S. Piraino (DPW) re: advisor status update call	0.5
12/25/2024	JEC	Review correspondence from DPW team re: case administration matters	0.3
12/26/2024	AP	Meeting with S. Piraino, A. Shpeen, K. Winiarski (all DPW), K. Percy, R. Steere, J. Jang, A. Perrella and J. Clarrey (all AlixPartners) re: case updates	0.5
12/26/2024	JEC	Meeting with S. Piraino, A. Shpeen, K. Winiarski (all DPW), K. Percy, R. Steere, J. Jang, A. Perrella and J. Clarrey (all AlixPartners) re: case updates	0.5
12/26/2024	JEC	Review correspondence from DPW team re: case administration matters	0.3
12/26/2024	JJ	Meeting with S. Piraino, A. Shpeen, K. Winiarski (all DPW), K. Percy, R. Steere, J. Jang, A. Perrella and J. Clarrey (all AlixPartners) re: case updates	0.5
12/26/2024	KP	Meeting with S. Piraino, A. Shpeen, K. Winiarski (all DPW), K. Percy, R. Steere, J. Jang, A. Perrella and J. Clarrey (all AlixPartners) re: case updates	0.5
12/27/2024	JEC	Review correspondence from DPW team re: case administration matters	0.7
12/30/2024	JH	Call with J. Horgan and J. Clarrey (both AlixPartners) re: case updates	0.3
12/30/2024	JEC	Call with J. Horgan and J. Clarrey (both AlixPartners) re: case updates	0.3
12/30/2024	JEC	Review correspondence from DPW team re: case administration matters	0.3
Total Professional Hours			100.7



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PROFESSIONAL	RATE	HOURS	FEES
Holly Etlin	\$1,495	1.0	1,495.00
Amol Shah	\$1,495	0.5	747.50
Kent Percy	\$1,380	18.3	25,254.00
James Horgan	\$1,200	0.3	360.00
Jarod E Clarrey	\$1,100	24.8	27,280.00
Job Chan	\$1,100	13.5	14,850.00
Sam Lemack	\$895	7.0	6,265.00
Thomas Reid	\$895	2.4	2,148.00
Anthony Perrella	\$810	13.6	11,016.00
Rosa Mecklemburg Tenorio	\$770	3.7	2,849.00
Jimmy Jang	\$750	9.9	7,425.00
Rowan Steere	\$625	5.7	3,562.50
Total Professional Hours and Fees		100.7	\$ 103,252.00



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Re: Cash / Liquidity Matters
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/02/2024	AP	Update availability tests for latest actuals	2.3
12/02/2024	AP	Update inventory actuals for previous week in liquidity forecast	1.1
12/02/2024	AP	Update liquidity forecast with actuals from previous week	1.7
12/02/2024	JEC	Meeting with J. Clarrey and T. Reid (both AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL) re: daily finance sync	0.4
12/02/2024	RS	Review December rent run abatements	0.6
12/02/2024	RS	Review NWC rollforward	0.5
12/02/2024	RS	Review prior import tracking reports to understand over 75 days merchandise	0.3
12/02/2024	RS	Review weekly domestic accrual report for updates in transit rollforward	0.2
12/02/2024	RS	Update import tracking report rollforward using weekly report	0.8
12/02/2024	RS	Update stock ledger rollforward and incorporate receipts into import rollforward	0.6
12/02/2024	TR	Meeting with J. Clarrey and T. Reid (both AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL) re: daily finance sync	0.4
12/03/2024	AP	Meeting with J. Chan, A. Perrella (AlixPartners), S. Hutkai, J. Caruso (BL) re: review of 2025 liquidity model	1.1
12/03/2024	AP	Meeting with K. Percy, A. Perrella, R. Mecklenburg Tenorio, J. Clarrey, T. Reid (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/03/2024	AP	Update availability tests for latest actuals	0.9
12/03/2024	AP	Update liquidity model borrowing base for actuals from previous week	1.1
12/03/2024	AP	Update of liquidity model to reflect latest closing assumptions	1.7
12/03/2024	AP	Update of professional fee tracker and payment timing	1.4
12/03/2024	JEC	Meeting with K. Percy, A. Perrella, R. Mecklenburg Tenorio, J. Clarrey, T. Reid (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/03/2024	JEC	Meeting with S. Raver, J. Schroeder (all BL), K. Percy, J. Clarrey, T. Reid, R. Mecklenburg Tenorio (all AlixPartners) re: Payables, claims and 503(b)(9) transition	0.8
12/03/2024	JC	Meeting with J. Chan, A. Perrella (AlixPartners), S. Hutkai, J. Caruso (BL) re: review of 2025 liquidity model	1.1
12/03/2024	KP	Meeting with K. Percy, A. Perrella, R. Mecklenburg Tenorio, J. Clarrey, T. Reid (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/03/2024	KP	Review cash forecast and administrative budget	2.1
12/03/2024	KP	Meeting with S. Raver, J. Schroeder (all BL), K. Percy, J. Clarrey, T. Reid, R. Mecklenburg Tenorio (all AlixPartners) re: Payables, claims and 503(b)(9) transition	0.8
12/03/2024	RMT	Meeting with K. Percy, A. Perrella, R. Mecklenburg Tenorio, J. Clarrey, T. Reid (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/03/2024	RMT	Meeting with S. Raver, J. Schroeder (all BL), K. Percy, J. Clarrey, T. Reid, R. Mecklenburg Tenorio (all AlixPartners) re: Payables, claims and 503(b)(9) transition	0.8
12/03/2024	RS	Prepare P&L bridge of adjusted to unadjusted EBITDA	1.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	TR	Meeting with K. Percy, A. Perrella, R. Mecklenburg Tenorio, J. Clarrey, T. Reid (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/03/2024	TR	Meeting with S. Raver, J. Schroeder (all BL), K. Percy, J. Clarrey, T. Reid, R. Mecklenburg Tenorio (all AlixPartners) re: Payables, claims and 503(b)(9) transition	0.8
12/03/2024	TR	Reply to client e-mails re payables & liquidity management	2.9
12/04/2024	AP	Develop variance report draft for previous week actuals	0.9
12/04/2024	AP	Meeting with K. Perc, J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver, J. Schroeder (all BL) re: daily finance sync	0.8
12/04/2024	AP	Review liquidator invoice from previous week	0.4
12/04/2024	AP	Update availability tests for latest actuals and assumptions	2.1
12/04/2024	AP	Update liquidity forecast with latest sales and COGS assumptions	1.4
12/04/2024	JEC	Meeting with K. Percy (partial), J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver, J. Schroeder (all BL) re: daily finance sync	0.8
12/04/2024	KP	Meeting with J Borow, E Stuart, and M Gottlieb (all Guggenheim) to review cash and business plan forecast	0.7
12/04/2024	KP	Meeting with K. Percy (partial), J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver, J. Schroeder (all BL) re: daily finance sync	0.5
12/04/2024	RMT	Meeting with K. Percy (partial), J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver, J. Schroeder (all BL) re: daily finance sync	0.8
12/04/2024	TR	Meeting with K. Percy (partial), J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, S. Hutkai, J. Caruso, S. Raver, J. Schroeder (all BL) re: daily finance sync	0.8
12/04/2024	TR	Recalculate days payable outstanding (DPO) & develop weekly payables plan	2.4
12/05/2024	AP	Develop variance report to be shared with advisors	1.4
12/05/2024	AP	Meeting with K. Percy, J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.6
12/05/2024	AP	Update liquidity model scenario per company assumptions	1.4
12/05/2024	AP	Update liquidity model terms in latest scenario	1.7
12/05/2024	AP	Update professional fee accrual and funding analysis	1.6
12/05/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.6
12/05/2024	KP	Call with J. Schroeder (BL), T. Reid & K. Percy (both AlixPartners) re payables management	0.5
12/05/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid , A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/05/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.6
12/05/2024	TR	Call with J. Schroeder (BL), T. Reid & K. Percy (both AlixPartners) re payables management	0.5
12/05/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.6
12/06/2024	AP	Develop share version of cash forecast to be sent to lender and UCC advisors	1.6
12/06/2024	AP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/06/2024	AP	Update lender minimum availability test for previous week's actuals	1.9
12/06/2024	AP	Update liquidity certificate per comments from company	1.8
12/06/2024	AP	Update liquidity model with latest sales and merchandise assumptions	2.6
12/06/2024	AP	Update professional fee accrual and funding analysis	0.4
12/06/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/06/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/06/2024	KP	Review cash forecast and administrative budget	2.3
12/06/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/06/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/06/2024	TR	Reply to client e-mails re payables & liquidity management	2.9
12/09/2024	AP	Develop daily cash flow for disbursement requests	2.4
12/09/2024	AP	Review requested disbursements for daily cash flow	1.4
12/09/2024	AP	Update liquidity model with actuals from previous week	1.8
12/09/2024	AP	Update professional fee accrual and funding analysis	0.8
12/09/2024	JEC	Meeting with J. Chan, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/09/2024	JC	Meeting with J. Chan, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5
12/09/2024	KP	Meeting with R. Morando, S. Doherty (BRG) and K. Kamalani, B. Lytle (M3) to review the cash flow budget	1.2
12/09/2024	RMT	Meeting with J. Chan, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/09/2024	TR	Resolve payables discrepancy	1.6
12/10/2024	AP	Develop hypothetical liquidation analysis	2.6
12/10/2024	AP	Update lender minimum availability test for previous week's actuals	1.1
12/10/2024	AP	Update liquidity certificate for previous week's actuals	1.4
12/10/2024	AP	Update professional fee accrual and funding analysis	0.8
12/10/2024	JJ	Review the hypothetical liquidation analysis and the final recovery on class of claims	2.7
12/10/2024	JJ	Conduct research on recent SG&A weekly disbursements and performed scenario analysis to finalize the SG&A disbursement schedule for incorporation into the wind-down budget	3.0
12/11/2024	AP	Develop variance report for previous week's actuals	1.1
12/11/2024	AP	Meeting with A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.3
12/11/2024	AP	Update hypothetical liquidation analysis per comments from team	1.8
12/11/2024	AP	Update liquidity model per comments from company	1.6
12/11/2024	AP	Update liquidity model with latest assumptions provided by company	2.4
12/11/2024	AP	Update professional fee accrual and funding analysis	0.4
12/11/2024	RMT	Meeting with A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.3
12/12/2024	AP	Meeting with J. Caruso, S. Raver, J. Christy (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.2
12/12/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), S. Piraino, J. Palios (DPW) re: variance reporting	0.4
12/12/2024	AP	Update daily cash flow per latest disbursement schedule	1.8
12/12/2024	AP	Update lender minimum availability test for previous week's actuals	1.2
12/12/2024	AP	Update liquidity certificate for previous week's actuals	1.3
12/12/2024	AP	Update professional fee accrual and funding analysis	0.4
12/12/2024	AP	Update variance report per comments from company	1.1
12/12/2024	JEC	Meeting with J. Caruso, S. Raver, J. Christy (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.2
12/12/2024	JC	Discussion with BL team re: DIP budget	0.2
12/12/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), S. Piraino, J. Palios (DPW) re: variance reporting	0.4
12/12/2024	KP	Meeting with J. Caruso, S. Raver, J. Christy (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.2
12/12/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), S. Piraino, J. Palios (DPW) re: variance reporting	0.4
12/12/2024	RMT	Meeting with J. Caruso, S. Raver, J. Christy (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.2
12/13/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), M. Hyland (FTI) re: weekly update call	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/13/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.4
12/13/2024	AP	Update hypothetical liquidation analysis per comments from team	1.9
12/13/2024	AP	Update liquidity model per comments from company	1.8
12/13/2024	AP	Update weekly wind down disbursement schedule	1.4
12/13/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.4
12/13/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), M. Hyland (FTI) re: weekly update call	0.4
12/13/2024	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), M. Hyland (FTI) re: weekly update call	0.4
12/13/2024	JJ	Review workers compensation appraisal to confirm the latest IBNR estimate	0.9
12/13/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), M. Hyland (FTI) re: weekly update call	0.4
12/13/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.4
12/13/2024	KP	Review cash forecast and administrative budget	2.8
12/13/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Hutkai, J. Christy, J. Caruso, S. Raver, (all BL) re: daily finance sync	0.4
12/15/2024	AP	Develop updated liquidity model scenario for smaller footprint	2.4
12/15/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners) re: liquidity scenarios	1.4
12/15/2024	AP	Update liquidity model costs in updated scenario	2.6
12/15/2024	AP	Update merchandise rollforward in liquidity model for updated scenario	1.1
12/15/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners) re: liquidity scenarios	1.4
12/15/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners) re: liquidity scenarios	1.4
12/15/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners) re: liquidity scenarios	1.4
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), J. Borow, S. Erickson (Guggenheim) re: meeting re: next steps on liquidity	0.5
12/16/2024	AP	Develop presentation for updated liquidity model output	0.9
12/16/2024	AP	Develop second footprint scenario liquidity model	2.5
12/16/2024	AP	Working session with J. Chan, A. Perrella (AlixPartners) re: reviewing updated liquidity scenarios	1.3
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, S. Hutkai (BL) re: review liquidity scenarios with BL	0.5
12/16/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3



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12/16/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: review employee proposed payments	0.5
12/16/2024	AP	Update footprint scenario liquidity model	1.6
12/16/2024	AP	Update merchandise rollforward in liquidity model for updated scenario	1.3
12/16/2024	AP	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners) re: reviewing liquidity scenarios	1.2
12/16/2024	AP	Meeting with S. Hutkai, J. Ramsden, J. Schroeder (all BL), K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: liquidity model updates	0.5
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: continue to review liquidity scenarios	0.5
12/16/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/16/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: review employee proposed payments	0.5
12/16/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), J. Borow, S. Erickson (Guggenheim) re: meeting re: next steps on liquidity	0.5
12/16/2024	JEC	Meeting with S. Hutkai, J. Ramsden, J. Schroeder (all BL), K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: liquidity model updates	0.5
12/16/2024	JJ	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners) re: reviewing liquidity scenarios	1.2
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), J. Borow, S. Erickson (Guggenheim) re: meeting re: next steps on liquidity	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, S. Hutkai (BL) re: review liquidity scenarios with BL	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: review employee proposed payments	0.5
12/16/2024	JJ	Meeting with S. Hutkai, J. Ramsden, J. Schroeder (all BL), K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: liquidity model updates	0.5
12/16/2024	JC	Meeting with S. Hutkai, J. Ramsden, J. Schroeder (all BL), K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: liquidity model updates	0.5
12/16/2024	JC	Working session with J. Chan, A. Perrella (AlixPartners) re: reviewing updated liquidity scenarios	1.3
12/16/2024	JC	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners) re: reviewing liquidity scenarios	1.2
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: continue to review liquidity scenarios	0.5
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), J. Borow, S. Erickson (Guggenheim) re: meeting re: next steps on liquidity	0.5
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, S. Hutkai (BL) re: review liquidity scenarios with BL	0.5
12/16/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: review employee proposed payments	0.5
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: continue to review liquidity scenarios	0.5



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12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), J. Borow, S. Erickson (Guggenheim) re: meeting re: next steps on liquidity	0.5
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, S. Hutkai (BL) re: review liquidity scenarios with BL	0.5
12/16/2024	KP	Meeting with S. Hutkai, J. Ramsden, J. Schroeder (all BL), K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: liquidity model updates	0.5
12/16/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/16/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: review employee proposed payments	0.5
12/16/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/17/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/17/2024	AP	Respond to diligence requests from buyer re: updated liquidity model	1.7
12/17/2024	AP	Review hypothetical liquidation analysis liabilities	0.7
12/17/2024	AP	Review updated P&L provided by company	0.8
12/17/2024	AP	Update exit costs in liquidity model	0.6
12/17/2024	AP	Update first footprint scenario liquidity model per comments from advisors	2.1
12/17/2024	AP	Update hypothetical liquidation analysis per comments from team	1.4
12/17/2024	AP	Update second footprint scenario liquidity model per comments from advisors	2.4
12/17/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/17/2024	JC	Correspond with parties on prof fee escrow	0.2
12/17/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), J. Ramsden, S. Hutkai (BL), R. Morando (BRG), K. Shonak (Gordon Brothers) re: status update call	0.4
12/17/2024	JC	Review draft of hypothetical liquidation analysis	0.6
12/17/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), J. Ramsden, S. Hutkai (BL), R. Morando (BRG), K. Shonak (Gordon Brothers) re: status update call	0.4
12/17/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/17/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: minimum purchase price calculation	0.5
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: revising hypothetical liquidation analysis	1.1



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12/18/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/18/2024	AP	Update hypothetical liquidation analysis per comments from team	0.6
12/18/2024	AP	Update professional fee accrual and funding analysis	1.1
12/18/2024	AP	Update weekly hypothetical liquidation forecast	1.2
12/18/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: minimum purchase price calculation	0.5
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: revising hypothetical liquidation analysis	1.1
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: minimum purchase price calculation	0.5
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: revising hypothetical liquidation analysis	1.1
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: minimum purchase price calculation	0.5
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: revising hypothetical liquidation analysis	1.1
12/18/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/18/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/19/2024	AP	Develop comparison analysis for hypothetical liquidation forecast	1.7
12/19/2024	AP	Meeting with M. Gottlieb, S. Erickson, J. Borow (both Guggenheim), K. Percy, A. Perrella, J. Jang, J. Chan and J. Clarrey (all AlixPartners) re: budget updates	0.5
12/19/2024	AP	Update professional fee accrual and funding analysis	0.9
12/19/2024	AP	Update weekly hypothetical liquidation budget with latest actuals	1.4
12/19/2024	JEC	Develop correspondence re: payroll matters	0.3
12/19/2024	JEC	Review payroll information to support ongoing planning	0.4
12/19/2024	JEC	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/19/2024	JEC	Meeting with M. Gottlieb, S. Erickson, J. Borow (both Guggenheim), K. Percy, A. Perrella, J. Jang, J. Chan and J. Clarrey (all AlixPartners) re: budget updates	0.5
12/19/2024	JJ	Review asset purchase agreement to assess potential cash usage during the winddown	1.5
12/19/2024	JJ	Meeting with M. Gottlieb, S. Erickson, J. Borow (both Guggenheim), K. Percy, A. Perrella, J. Jang, J. Chan and J. Clarrey (all AlixPartners) re: budget updates	0.5
12/19/2024	JC	Meeting with M. Gottlieb, S. Erickson, J. Borow (both Guggenheim), K. Percy, A. Perrella, J. Jang, J. Chan and J. Clarrey (all AlixPartners) re: budget updates	0.5
12/19/2024	JC	Review latest recoveries based on current draft of APA	1.6



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12/19/2024	KP	Meeting with M. Gottlieb, S. Erickson, J. Borow (both Guggenheim), K. Percy, A. Perrella, J. Jang, J. Chan and J. Clarrey (all AlixPartners) re: budget updates	0.5
12/19/2024	RMT	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.3
12/20/2024	AP	Develop comparison analysis for hypothetical liquidation forecast	1.3
12/20/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/20/2024	AP	Update weekly hypothetical liquidation budget with latest actuals	1.9
12/20/2024	AP	Update weekly hypothetical liquidation budget with updated disbursement assumptions	1.8
12/20/2024	JEC	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.5
12/20/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/20/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/20/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/20/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/20/2024	RMT	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.5
12/20/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), B. Thorn, J. Ramsden, R. Robins (BL) re: reviewing wind-down budget	1.5
12/21/2024	AP	Update professional fee accrual and funding analysis	1.3
12/21/2024	AP	Update weekly hypothetical liquidation budget with updated disbursement assumptions	1.6
12/21/2024	JJ	Develop a new sales phasing schedule for the hypothetical chainwide liquidation and updated the sales phasing schedule for stores already in the liquidation process	3.0
12/22/2024	AP	Update professional fee accrual and funding analysis	0.6
12/22/2024	JJ	Conduct research on recent inbound and outbound transportation disbursement trends to forecast funding needs during the wind-down period	2.1
12/23/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: review professional fee budget	0.5
12/23/2024	AP	Update hypothetical liquidation analysis per comments from team	1.1
12/23/2024	AP	Update wind down professional fee accruals estimates	0.9
12/23/2024	JEC	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4



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12/23/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: review professional fee budget	0.5
12/23/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW) re: review professional fee budget	0.5
12/23/2024	KP	Review cash forecast and administrative budget	1.7
12/23/2024	RMT	Meeting with J. Clarrey, R. Mecklenburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso, S. Raver (all BL) re: daily finance sync	0.4
12/24/2024	AP	Develop debt roll forward analysis	1.3
12/24/2024	AP	Update weekly hypothetical liquidation budget with latest actuals	1.1
12/24/2024	AP	Update weekly hypothetical liquidation budget with updated disbursement assumptions	1.4
12/24/2024	JEC	Meeting with J. Caruso, S. Hutkai (both BL) and PNC team re: treasury matters	0.3
12/24/2024	KP	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, R. Mecklenburg Tenorio (both AlixPartners) re: daily finance sync	0.5
12/24/2024	RMT	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, R. Mecklenburg Tenorio (both AlixPartners) re: daily finance sync	0.5
12/26/2024	AP	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.4
12/26/2024	AP	Update actuals analysis to be shared with UCC advisors	0.8
12/26/2024	AP	Update professional fee accrual and funding analysis	1.2
12/26/2024	AP	Update weekly hypothetical liquidation budget with updated disbursement assumptions	1.6
12/26/2024	JEC	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.4
12/26/2024	KP	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.4
12/26/2024	RMT	Meeting with J. Schroeder, J. Caruso, J. Christy, S. Raver, S. Hutkai (all BL), K. Percy, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance sync	0.4
12/27/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, J. Schroeder (all BL) re: daily finance sync	0.6
12/27/2024	AP	Review invoices to be paid for professionals	0.9
12/27/2024	AP	Review professional fee funding schedule	0.9
12/27/2024	AP	Update daily cash flow per latest disbursement schedule	1.6
12/27/2024	AP	Update debt roll forward analysis	1.4
12/27/2024	AP	Update weekly hypothetical liquidation budget with updated disbursement assumptions	1.8
12/27/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklenburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, J. Schroeder (all BL) re: daily finance sync	0.6
12/27/2024	JJ	Reconcile the sales record from the company and liquidator	0.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/27/2024	JJ	Review daily sales for the week and running analysis	0.7
12/27/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, J. Schroeder (all BL) re: daily finance sync	0.6
12/27/2024	KP	Review cash forecast and administrative budget	1.3
12/27/2024	RMT	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Christy, J. Caruso, J. Schroeder (all BL) re: daily finance sync	0.6
12/27/2024	RS	Send emails to BL Treasury re: payment of vendor	0.5
12/30/2024	AP	Update professional fee accrual tracker	0.7
12/30/2024	JEC	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso (all BL) re: daily finance sync	0.7
12/30/2024	RMT	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), S. Hutkai, J. Christy, J. Caruso (all BL) re: daily finance sync	0.7
12/31/2024	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
12/31/2024	JEC	Develop correspondence re: payables matters	0.2
12/31/2024	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
12/31/2024	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, J. Clarrey (all AlixPartners) re: daily finance sync	0.5
Total Professional Hours			241.6



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	28.1	38,778.00
Jarod E Clarrey	\$1,100	15.4	16,940.00
Job Chan	\$1,100	15.5	17,050.00
Sam Lemack	\$895	1.5	1,342.50
Thomas Reid	\$895	13.8	12,351.00
Anthony Perrella	\$810	132.1	107,001.00
Rosa Mecklemburg Tenorio	\$770	8.8	6,776.00
Jimmy Jang	\$750	21.6	16,200.00
Rowan Steere	\$625	4.8	3,000.00
Total Professional Hours and Fees		241.6	\$ 219,438.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/02/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), R. Morando, S. Doherty, J. Hines (BRG) re: meeting with lender advisors	0.5
12/02/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, R. Steere (AlixPartners), L. Hu, M. Hyland, T Rodrigues, C. Aas (FTI) re: meeting with UCC advisors	0.6
12/02/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), R. Morando, S. Doherty, J. Hines (BRG) re: meeting with lender advisors	0.5
12/02/2024	JC	Meeting with K. Percy, J. Chan, T. Reid, R. Steere (AlixPartners), L. Hu, M. Hyland, T Rodrigues, C. Aas (FTI) re: meeting with UCC advisors	0.6
12/02/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), R. Morando, S. Doherty, J. Hines (BRG) re: meeting with lender advisors	0.5
12/02/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, R. Steere (AlixPartners), L. Hu, M. Hyland, T Rodrigues, C. Aas (FTI) re: meeting with UCC advisors	0.6
12/02/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), R. Morando, S. Doherty, J. Hines (BRG) re: meeting with lender advisors	0.5
12/02/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, R. Steere (AlixPartners), L. Hu, M. Hyland, T Rodrigues, C. Aas (FTI) re: meeting with UCC advisors	0.6
12/02/2024	RS	Send email to BRG re: closing stores	0.4
12/02/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, T. Reid, R. Steere (AlixPartners), L. Hu, M. Hyland, T Rodrigues, C. Aas (FTI) re: meeting with UCC advisors	0.6
12/06/2024	JEC	Review inquiries from FTI team re: ongoing diligence and reporting	0.5
12/12/2024	AP	Meeting with K. Percy, A. Perrella and J. Clarrey (all AlixPartners) re: budget updates	0.4
12/12/2024	JEC	Meeting with K. Percy, A. Perrella and J. Clarrey (all AlixPartners) re: budget updates	0.4
12/12/2024	KP	Meeting with K. Percy, A. Perrella and J. Clarrey (all AlixPartners) re: budget updates	0.4
12/20/2024	AP	Meeting with J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners), M. Hyland, T. Rodrigues, C. Aas (all FTI) re: meeting with UCC advisors	0.5
12/20/2024	JEC	Meeting with J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners), M. Hyland, T. Rodrigues, C. Aas (all FTI) re: meeting with UCC advisors	0.5
12/20/2024	JJ	Meeting with J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners), M. Hyland, T. Rodrigues, C. Aas (all FTI) re: meeting with UCC advisors	0.5
12/20/2024	JC	Meeting with J. Chan, A. Perrella, J. Jang, J. Clarrey (all AlixPartners), M. Hyland, T. Rodrigues, C. Aas (all FTI) re: meeting with UCC advisors (partial participation)	0.3
12/23/2024	AP	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners), L. Hu, M. Hyland, Thaigo R, Calvin A (FTI) re: administrative claims and recovery	1.3
12/23/2024	JJ	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners), L. Hu, M. Hyland, Thaigo R, Calvin A (FTI) re: administrative claims and recovery	1.3
12/23/2024	JC	Meeting with J. Chan, A. Perrella, J. Jang (AlixPartners), L. Hu, M. Hyland, Thaigo R, Calvin A (FTI) re: administrative claims and recovery	1.3
Total Professional Hours			12.8



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	1.5	2,070.00
Jarod E Clarrey	\$1,100	2.0	2,200.00
Job Chan	\$1,100	2.7	2,970.00
Thomas Reid	\$895	0.6	537.00
Anthony Perrella	\$810	2.7	2,187.00
Jimmy Jang	\$750	1.8	1,350.00
Rowan Steere	\$625	1.5	937.50
Total Professional Hours and Fees		12.8	\$ 12,251.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/09/2024	JEC	Review MOR requirements to initiate outreach for diligence	0.6
12/12/2024	JEC	Develop correspondence re: MOR requirements	0.5
12/17/2024	JEC	Meeting with S. Lemack and J. Clarrey (both AlixPartners) re: MOR preparation	1.0
12/17/2024	JEC	Review draft MOR information to support form preparation	1.6
12/17/2024	SL	Meeting with S. Lemack and J. Clarrey (both AlixPartners) re: MOR preparation	1.0
12/17/2024	SL	Review latest MOR detail provided and prepare updates to the input tables accordingly	2.1
12/18/2024	JEC	Develop correspondence re: MOR diligence items	0.3
12/18/2024	JEC	Review draft MOR information to support form preparation	1.1
12/18/2024	JEC	Update MOR reporting template to prepare for draft generation	1.3
12/20/2024	JEC	Review support for MOR preparation	0.8
12/23/2024	JEC	Review supporting documentation for MORs to continue preparation of forms	1.6
12/26/2024	JEC	Develop draft MOR template and exhibit information to prepare for company review	1.2
12/26/2024	JEC	Review additional cash activity information to support MOR preparation	2.2
12/26/2024	JEC	Review cash activity information to support MOR preparation	0.6
12/26/2024	JEC	Review financial information to support MOR preparation	1.1
12/27/2024	JEC	Prepare draft MOR forms and exhibits to prepare for company review	1.6
12/27/2024	JEC	Update draft MOR information based on company feedback	1.3
12/30/2024	JEC	Prepare final MOR documents and support to prepare for filing	1.1
Total Professional Hours			21.0



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

PROFESSIONAL	RATE	HOURS	FEES
Jarod E Clarrey	\$1,100	17.9	19,690.00
Sam Lemack	\$895	3.1	2,774.50
Total Professional Hours and Fees		21.0	\$ 22,464.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Plan / Analysis
Code: 20008940PA0003.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	SS	Call with E. Schreck and D. Dickstein (both BL) re: SC modeling and transport impact	0.5
12/03/2024	RS	Update recast P&L with October actuals for Nexus	0.7
12/05/2024	JJ	Review the October P&L	0.7
12/05/2024	RS	Review and provide commentary re: post-auction notice	1.2
12/09/2024	JJ	Review October P&L with focus on sales and margin split between go-forward and GOB stores	1.1
12/13/2024	JJ	Analyze gross orderly liquidation value result of previous going out of business waves as well as augment sales trend	2.1
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: review alternative bids	0.5
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, B. Thorn, M. Schlonsky (BL) re: alternative scenarios	0.5
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Hutkai, J. Ramsden (BL) re: review alternative scenarios	0.5
12/16/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review alternate scenarios	0.5
12/16/2024	SS	SC modeling for reduced store footprint	1.1
12/16/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review alternate scenarios	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: review alternative bids	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, B. Thorn, M. Schlonsky (BL) re: alternative scenarios	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Hutkai, J. Ramsden (BL) re: review alternative scenarios	0.5
12/16/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review alternate scenarios	0.5
12/16/2024	JJ	Develop going out of business revenue phasing schedule assuming complete liquidation of 500 stores	1.4
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: review alternative bids	0.5
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, B. Thorn, M. Schlonsky (BL) re: alternative scenarios	0.5
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Hutkai, J. Ramsden (BL) re: review alternative scenarios	0.5
12/16/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review alternate scenarios	0.5
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: review alternative bids	0.5



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Business Plan / Analysis
 Code: 20008940PA0003.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Ramsden, B. Thorn, M. Schlonsky (BL) re: alternative scenarios	0.5
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Hutkai, J. Ramsden (BL) re: review alternative scenarios	0.5
12/16/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review alternate scenarios	0.5
12/17/2024	JJ	Prepare a pro-forma p&l under 500 store scenario	3.0
12/30/2024	JJ	Summarize sales record for the first two week of final going out of business sale and analyzed the result against forecast	3.0
12/30/2024	JJ	Review the January rent disbursed and running analysis against the previous forecast	0.5
Total Professional Hours			23.8



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Plan / Analysis
Code: 20008940PA0003.1.6

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	2.0	2,760.00
Steve Scales	\$1,225	1.6	1,960.00
Jarod E Clarrey	\$1,100	0.5	550.00
Job Chan	\$1,100	2.0	2,200.00
Anthony Perrella	\$810	2.0	1,620.00
Jimmy Jang	\$750	13.8	10,350.00
Rowan Steere	\$625	1.9	1,187.50
Total Professional Hours and Fees		23.8	\$ 20,627.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/01/2024	KP	Meeting with K. Law (Kirkland), R. Robins, B. Thorn, M. Schlonsky, J. Ramsden (all BL), A. Shpeen, S. Piraino, J. Bi, others (all DPW) to review the closing checklist for the Nexus transaction	0.8
12/02/2024	AP	Review APA for status of cure costs in transaction	0.7
12/02/2024	JC	Draft internal correspondence re: minimum liquidity	0.4
12/02/2024	JC	Review draft of TSA agreement and provide feedback to DPW	0.7
12/02/2024	JC	Review APA to discuss treatment of cures	0.4
12/02/2024	RS	Update assumption and designation stores	1.2
12/03/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, R. Steere (AlixPartners), J. Bi, H. Weigel, B. Wolfe, A. Shpeen (DPW), D. Elizondo, K. Law, N. Adzima (Kirkland) re: closing	0.5
12/03/2024	AP	Update of sources and uses for closing	1.3
12/03/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, R. Steere (AlixPartners), J. Bi, H. Weigel, B. Wolfe, A. Shpeen (DPW), D. Elizondo, K. Law, N. Adzima (Kirkland) re: closing	0.5
12/03/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, R. Steere (AlixPartners), J. Bi, H. Weigel, B. Wolfe, A. Shpeen (DPW), D. Elizondo, K. Law, N. Adzima (Kirkland) re: closing	0.5
12/03/2024	JC	Review draft of banking control agreements	0.6
12/03/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, R. Steere (AlixPartners), J. Bi, H. Weigel, B. Wolfe, A. Shpeen (DPW), D. Elizondo, K. Law, N. Adzima (Kirkland) re: closing	0.5
12/03/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, R. Steere (AlixPartners), J. Bi, H. Weigel, B. Wolfe, A. Shpeen (DPW), D. Elizondo, K. Law, N. Adzima (Kirkland) re: closing	0.5
12/03/2024	RS	Perform analysis on capex spend through October compared to CIM	1.1
12/03/2024	TR	Calculate DPO & week ending liquidity ISO transaction conditions	2.5
12/05/2024	AP	Meeting with K. Percy, A. Perrella (AlixPartners), J. Borow, E. Stuart, and M. Gottlieb (all Guggenheim) to asset purchasing agreement closing issues	0.7
12/05/2024	AP	Develop exit costs analysis for updated cure amounts	0.6
12/05/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Thorn, J. Ramsden, S. Hutkai, J. Schroeder, R. Robbins (BL), S. Erickson, M. Gottlieb, J. Borow, C. Ahnell, K. Walsh (Guggenheim), A. Shpeen, S. Piraino, K. Winiarski, E. Stern, S. Huang (DPW) re: open transaction items	1.0
12/05/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Thorn, J. Ramsden, S. Hutkai, J. Schroeder, R. Robbins (BL), S. Erickson, M. Gottlieb, J. Borow, C. Ahnell, K. Walsh (Guggenheim), A. Shpeen, S. Piraino, K. Winiarski, E. Stern, S. Huang (DPW) re: open transaction items	1.0
12/05/2024	JJ	Review the outstanding TSA check list and APA	2.1
12/05/2024	JC	Call with M. Gottlieb (Guggenheim) re: outstanding Nexus requests	0.2
12/05/2024	JC	Correspondence with GB on TSA treatment	0.3
12/05/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Thorn, J. Ramsden, S. Hutkai, J. Schroeder, R. Robbins (BL), S. Erickson, M. Gottlieb, J. Borow, C. Ahnell, K. Walsh (Guggenheim), A. Shpeen, S. Piraino, K. Winiarski, E. Stern, S. Huang (DPW) re: open transaction items	1.0



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/05/2024	KP	Meeting with K. Percy, A Perrella (AlixPartners), J Borow, E Stuart, and M Gottlieb (all Guggenheim) to asset purchasing agreement closing issues	0.7
12/05/2024	KP	Meeting with K Kamalani (M3) re: review outstanding issues for the Nexus transaction	0.7
12/05/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Thorn, J. Ramsden, S. Hutkai, J. Schroeder, R. Robbins (BL), S. Erickson, M. Gottlieb, J. Borow, C. Ahnell, K. Walsh (Guggenheim), A. Shpeen, S. Piraino, K. Winiarski, E. Stern, S. Huang (DPW) re: open transaction items	1.0
12/05/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Thorn, J. Ramsden, S. Hutkai, J. Schroeder, R. Robbins (BL), S. Erickson, M. Gottlieb, J. Borow, C. Ahnell, K. Walsh (Guggenheim), A. Shpeen, S. Piraino, K. Winiarski, E. Stern, S. Huang (DPW) re: open transaction items	1.0
12/05/2024	TR	Develop plan to support information request from buyer	1.3
12/06/2024	AP	Meeting with K. Percy, A Perrella (AlixPartners), J Borow, E Stuart, and M Gottlieb (all Guggenheim) to Newco closing issues	0.7
12/06/2024	JJ	Review the amendments made to the draft asset purchase agreement	2.6
12/06/2024	JC	Correspondence with team on outstanding issues re: transaction	0.3
12/06/2024	JC	Correspond with lender advisors on contingency planning	0.3
12/06/2024	KP	Meeting with K. Percy, A Perrella (AlixPartners), J Borow, E Stuart, and M Gottlieb (all Guggenheim) to Newco closing issues	0.7
12/06/2024	KP	Meeting with J Schroeder (BL) to review cost savings for NewCo	1.2
12/06/2024	KP	Meeting with S Erickson (Guggenheim) to review next steps to close the Nexus transaction	0.9
12/06/2024	TR	Update plan to support information request from buyer	0.7
12/08/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners) re: internal team de-brief of sale preparation	0.5
12/08/2024	AP	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), S. Yee, A. Stone, K. Shonak (Gordon Brothers) re: contingency sale planning	1.0
12/08/2024	AP	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/08/2024	HF	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	HF	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/08/2024	JEC	Prepare for meeting with AlixPartners, DPW, Guggenheim and BL re: sale process and case updates	0.2



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/08/2024	JEC	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/08/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), S. Yee, A. Stone, K. Shonak (Gordon Brothers) re: contingency sale planning	1.0
12/08/2024	JEC	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners) re: internal team de-brief of sale preparation	0.5
12/08/2024	JEC	Meeting with M. Schlonsky (BL), S. Piraino, A. Kaminsky (both DPW), J. Chan and J. Clarrey (both AlixPartners) re: HR diligence	0.5
12/08/2024	JJ	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	JJ	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/08/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners) re: internal team de-brief of sale preparation	0.5
12/08/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), S. Yee, A. Stone, K. Shonak (Gordon Brothers) re: contingency sale planning	1.0
12/08/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners) re: internal team de-brief of sale preparation	0.5
12/08/2024	JC	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), S. Yee, A. Stone, K. Shonak (Gordon Brothers) re: contingency sale planning	1.0
12/08/2024	JC	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/08/2024	JC	Meeting with M. Schlonsky (BL), S. Piraino, A. Kaminsky (both DPW), J. Chan and J. Clarrey (both AlixPartners) re: HR diligence	0.5
12/08/2024	KP	Meeting with H. Etlin, K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale process update	0.8
12/08/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners) re: internal team de-brief of sale preparation	0.5
12/08/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), S. Yee, A. Stone, K. Shonak (Gordon Brothers) re: contingency sale planning	1.0



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/08/2024	KP	Meeting with H. Etlin, K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: management update call	0.5
12/09/2024	AP	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	HF	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	JEC	Develop correspondence re: employee analysis	0.7
12/09/2024	JEC	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	JEC	Meeting with M. Schlonsky (BL), S. Lemack and J. Clarrey (both AlixPartners) re: employee follow-up items	0.3
12/09/2024	JEC	Meeting with M. Schlonsky, J. Ramsden, K. Cox, others (all BL), A. Stone, S. Yee, K. Shonak (all GB), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee matters	0.5
12/09/2024	JEC	Review employee information to support transaction analysis	0.7
12/09/2024	JEC	Review HR tasks and support to develop next steps	1.1
12/09/2024	JJ	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	JJ	Prepare insurance related information to meet due diligence request	2.4
12/09/2024	JJ	Create initial assumed liabilities schedule for the purpose of asset purchase agreement	2.0
12/09/2024	JC	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	JC	Meeting with M. Schlonsky, J. Ramsden, K. Cox, others (all BL), A. Stone, S. Yee, K. Shonak (all GB), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee matters	0.5
12/09/2024	KP	Meeting with B. Thorn, J. Ramsden, R. Robins, others (all BL), A. Rifkin, S. Erickson, J. Borow (all Guggenheim), B. Resnick, S. Piraino, A. Shpeen, others (all DPW), H. Etlin, K. Percy, J. Chan, J. Jang, A. Perrella, J. Clarrey (all AlixPartners) re: transaction updates	0.8
12/09/2024	KP	Meeting with M. Schlonsky, J. Ramsden, K. Cox, others (all BL), A. Stone, S. Yee, K. Shonak (all GB), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee matters	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/09/2024	SL	Continue to finalize additional updates to the latest employee model	2.4
12/09/2024	SL	Meeting with M. Schlonsky (BL), S. Lemack and J. Clarrey (both AlixPartners) re: employee follow-up items	0.3
12/09/2024	SL	Meeting with M. Schlonsky, J. Ramsden, K. Cox, others (all BL), A. Stone, S. Yee, K. Shonak (all GB), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee matters	0.5
12/09/2024	SL	Prepare updates to the employee model based on latest severance information provided	2.4
12/09/2024	SL	Review latest retention package information and prepare updates to employee model	2.6
12/09/2024	TR	Develop plan to meet follow on ask from buyer	1.2
12/10/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: advisor status update call	0.7
12/10/2024	JEC	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis planning	0.5
12/10/2024	JEC	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis updates	0.4
12/10/2024	JEC	Call with K. Percy and J. Clarrey (both AlixPartners) re: employee matters	0.3
12/10/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis	0.8
12/10/2024	JEC	Develop correspondence from DPW team re: employee analysis	0.6
12/10/2024	JEC	Develop correspondence from DPW and BL teams re: employee analysis	0.8
12/10/2024	JEC	Follow-up meeting with J. Clarrey and S. Lemack (both AlixPartners) re: updates to the employee analysis	0.5
12/10/2024	JEC	Meeting with C. Means (BL), S. Piraino and J. Alexander (both DPW) re: employee matters	0.3
12/10/2024	JEC	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: updates to the employee analysis	1.1
12/10/2024	JEC	Meeting with M. Schlonsky (BL), K. Percy, J. Chan and J. Clarrey (both AlixPartners) re: latest updates to the employee analysis	0.7
12/10/2024	JEC	Review additional employee information to support transaction analysis	1.3
12/10/2024	JEC	Review employee information to support transaction analysis	1.4
12/10/2024	JEC	Update employee analysis to prepare for team discussion	0.9
12/10/2024	JJ	Prepare sales comp for the period of July to November for internal and external stakeholder reporting	2.7
12/10/2024	JJ	Finalize the calculation of admin payables and creating support for lender advisor	2.4
12/10/2024	JJ	Review the indirect tax obligation as part of admin claim pool calculation	0.7
12/10/2024	JC	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis planning	0.5
12/10/2024	JC	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis updates	0.4
12/10/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: advisor status update call	0.7



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12/10/2024	JC	Meeting with M. Schlonsky (BL), K. Percy, J. Chan and J. Clarrey (both AlixPartners) re: latest updates to the employee analysis	0.7
12/10/2024	KP	Call with K. Percy and J. Clarrey (both AlixPartners) re: employee matters	0.3
12/10/2024	KP	Meeting with J Ramsden (BL) to review store closing SOW	0.9
12/10/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: advisor status update call	0.7
12/10/2024	KP	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: updates to the employee analysis	1.1
12/10/2024	KP	Meeting with M. Schlonsky (BL), K. Percy, J. Chan and J. Clarrey (both AlixPartners) re: latest updates to the employee analysis	0.7
12/10/2024	SL	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis updates	0.4
12/10/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis	0.8
12/10/2024	SL	Continue to finalize additional updates to the latest employee model with information provided by C. Means (BL)	2.3
12/10/2024	SL	Call with J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: employee analysis planning	0.5
12/10/2024	SL	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: updates to the employee analysis	1.1
12/10/2024	SL	Review latest employee information provided by C. Means (BL) and update the employee model accordingly	1.9
12/10/2024	SL	Follow-up meeting with J. Clarrey and S. Lemack (both AlixPartners) re: updates to the employee analysis	0.5
12/11/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale update	0.8
12/11/2024	JEC	Working session with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis updates	1.6
12/11/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis	0.3
12/11/2024	JEC	Develop correspondence re: updated employee analysis	0.4
12/11/2024	JEC	Finalize updates to employee analysis to prepare for team discussion	0.8
12/11/2024	JEC	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: latest updates to the employee analysis	0.9
12/11/2024	JEC	Meeting with M. Schlonsky (BL), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: revised employee analysis	1.3
12/11/2024	JEC	Update employee analysis to prepare for team discussion	0.9
12/11/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale update	0.8
12/11/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale update	0.8
12/11/2024	JC	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: latest updates to the employee analysis	0.9



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12/11/2024	JC	Meeting with M. Schlonsky (BL), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: revised employee analysis	1.3
12/11/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn (BL) re: sale update	0.8
12/11/2024	KP	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: latest updates to the employee analysis	0.9
12/11/2024	KP	Meeting with M. Schlonsky (BL), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: revised employee analysis	1.3
12/11/2024	SL	Working session with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis updates	1.6
12/11/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis	0.3
12/11/2024	SL	Meeting with K. Percy, J. Chan, J. Clarrey and S. Lemack (all AlixPartners) re: latest updates to the employee analysis	0.9
12/11/2024	SL	Meeting with M. Schlonsky (BL), K. Percy, J. Chan, S. Lemack and J. Clarrey (all AlixPartners) re: revised employee analysis	1.3
12/11/2024	SL	Update the employee model with latest severance information	2.1
12/12/2024	AP	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: employee analysis	0.5
12/12/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	AP	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: follow-up discussion on employee analysis	0.5
12/12/2024	JEC	Develop correspondence re: employee analysis	0.9
12/12/2024	JEC	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: follow-up discussion on employee analysis	0.5
12/12/2024	JEC	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: employee analysis	0.5
12/12/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	JEC	Review current employee analysis to assess updates	0.7
12/12/2024	JEC	Update employee analysis based on feedback from company discussion	0.8
12/12/2024	JJ	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: follow-up discussion on employee analysis	0.5
12/12/2024	JJ	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: employee analysis	0.5
12/12/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	KP	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: employee analysis	0.5



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12/12/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	KP	Meeting with J. Ramsden, R. Robins, M. Schlonsky (all BL), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: follow-up discussion on employee analysis	0.5
12/12/2024	SL	Continue to finalize updates to the employee model to include latest severance and retention estimates	2.3
12/12/2024	SL	Finalize updates to the employee model forecast	1.8
12/12/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3) re: alternate budget	0.4
12/12/2024	SL	Update employee model based on latest scenarios provided	2.4
12/12/2024	SL	Update the employee model to include cash forecast component for the scenarios	2.2
12/13/2024	JEC	Call with K. Percy and J. Clarrey (both AlixPartners) re: employee analysis	0.3
12/13/2024	JEC	Meeting with M. Schlonsky, C. Coburn, C. Means (all BL), S. Piraino, A. Kaminsky and J. Alexander (all DPW), K. Percy, J. Chan, S. Lemack, J. Clarrey (all AlixPartners) re: employee matters	0.5
12/13/2024	JEC	Update employee analysis based on team feedback	1.4
12/13/2024	JC	Meeting with M. Schlonsky, C. Coburn, C. Means (all BL), S. Piraino, A. Kaminsky and J. Alexander (all DPW), K. Percy, J. Chan, S. Lemack, J. Clarrey (all AlixPartners) re: employee matters	0.5
12/13/2024	JC	Meeting with B. Green (BL) on outstanding taxes	0.2
12/13/2024	JC	Review outstanding tax liabilities	0.4
12/13/2024	JC	Review updated severance calculations	0.3
12/13/2024	KP	Call with K. Percy and J. Clarrey (both AlixPartners) re: employee analysis	0.3
12/13/2024	KP	Meeting with M. Schlonsky, C. Coburn, C. Means (all BL), S. Piraino, A. Kaminsky and J. Alexander (all DPW), K. Percy, J. Chan, S. Lemack, J. Clarrey (all AlixPartners) re: employee matters	0.5
12/13/2024	SL	Finalize remaining updates to the employee model prior to distribution	2.1
12/13/2024	SL	Meeting with M. Schlonsky, C. Coburn, C. Means (all BL), S. Piraino, A. Kaminsky and J. Alexander (all DPW), K. Percy, J. Chan, S. Lemack, J. Clarrey (all AlixPartners) re: employee matters	0.5
12/13/2024	SL	Refresh employee model based on additional scenario information provided	2.2
12/13/2024	SL	Review latest feedback provided on the employee model and incorporate updates accordingly	2.4
12/15/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: additional employee analysis updates	1.1
12/15/2024	JEC	Working session with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis updates	1.0
12/15/2024	JEC	Develop correspondence re: employee analysis	0.2
12/15/2024	KP	Meeting with B. Resnick, A. Shpeen (both DPW), S. Erickson, M. Gottlieb (both Guggenheim), R. Robins, J. Ramsden, B. Thorn (all BL) to review transaction next steps	1.2
12/15/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: additional employee analysis updates	1.1



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/15/2024	SL	Working session with S. Lemack and J. Clarrey (both AlixPartners) re: employee analysis updates	1.0
12/16/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: working session on additional employee analysis revisions	1.4
12/16/2024	JEC	Review latest updates to employee analysis	1.1
12/16/2024	JJ	Review the alternative bid offer and the associated APA	0.7
12/16/2024	JC	Review draft of SOW	0.5
12/16/2024	JC	Review lease sale proceeds estimate	0.4
12/16/2024	KP	Presentation to the Board of Directors to review transaction options	1.1
12/16/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: working session on additional employee analysis revisions	1.4
12/16/2024	SL	Continue to finalize scenario updates to employee analysis	2.1
12/16/2024	SL	Prepare additional updates to latest employee analysis	2.3
12/16/2024	SL	Review latest feedback provided on the employee analysis and prepare updates accordingly	2.2
12/17/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), K. Kamalani, B. Lytle (M3) re: APA terms	0.5
12/17/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: reviewing alternative bids	0.5
12/17/2024	JEC	Develop correspondence re: employee analysis	0.2
12/17/2024	JJ	Review the updated GBRB APA with focus on liquidation value	1.7
12/17/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: reviewing alternative bids	0.5
12/17/2024	JC	Plan proposed going out of business sales timeline	0.4
12/17/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), K. Kamalani, B. Lytle (M3) re: APA terms	0.5
12/17/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: reviewing alternative bids	0.5
12/17/2024	JC	Review economics of proposed APA	0.8
12/17/2024	JC	Review GOLV calculations in past recoveries	0.7
12/17/2024	KP	Meeting with R. Robins, J. Ramsden, B. Thorn (all BL) re: next steps	0.8
12/17/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), K. Kamalani, B. Lytle (M3) re: APA terms	0.5
12/17/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), S. Erickson, M. Gottlieb, J. Borow (Guggenheim) re: reviewing alternative bids	0.5
12/17/2024	SL	Continue to finalize revisions to employee analysis	2.3
12/17/2024	SL	Finalize latest revisions to employee analysis based on feedback provided	2.4
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: outstanding issues on APA	0.9
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Borow (Guggenheim) re: reviewing amounts related to bids	0.3
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing bid comparison	0.5
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing store bid comparison	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: APA terms	0.5
12/18/2024	JJ	Analyze the offer from GBRP- translating their offer into a comparable format to the liquidation analysis	2.7
12/18/2024	JJ	Analyze administrative claim recovery under the buyer's offer versus the company-led liquidation plan	2.1
12/18/2024	JJ	Analyze administrative claim recovery under the buyer's offer versus the company-led liquidation plan	0.9
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Borow (Guggenheim) re: reviewing amounts related to bids	0.3
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: APA terms	0.5
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing bid comparison	0.5
12/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing store bid comparison	0.5
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: outstanding issues on APA	0.9
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Borow (Guggenheim) re: reviewing amounts related to bids	0.3
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing bid comparison	0.5
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing store bid comparison	0.5
12/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: APA terms	0.5
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: outstanding issues on APA	0.9
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), J. Borow (Guggenheim) re: reviewing amounts related to bids	0.3
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3) re: APA terms	0.5
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing bid comparison	0.5
12/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Gottlieb, J. Borow (Guggenheim) re: reviewing store bid comparison	0.5
12/18/2024	SL	Review latest notes and feedback provided on the employee analysis and prepare updates accordingly	2.3
12/19/2024	AP	Develop revised APA analysis	1.1
12/19/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamlani, B. Lytle (M3), M. Gottlieb, J. Borow (Guggenheim) re: APA outline review	0.4
12/19/2024	AP	Review revised APA	0.7
12/19/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: additional updates to employee analysis	0.5



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12/19/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: updates to employee analysis	0.5
12/19/2024	JEC	Review employee information to support transaction analysis	0.5
12/19/2024	JJ	Prepare net working capital forecast at closing under 500 store model with January closing	2.1
12/19/2024	JJ	Prepare supporting schedule on the previously shared wind-down budget	2.1
12/19/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3), M. Gottlieb, J. Borow (Guggenheim) re: APA outline review	0.4
12/19/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3), M. Gottlieb, J. Borow (Guggenheim) re: APA outline review	0.4
12/19/2024	JC	Review calculations on proposed APA	0.8
12/19/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), K. Kamalani, B. Lytle (M3), M. Gottlieb, J. Borow (Guggenheim) re: APA outline review	0.4
12/19/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: updates to employee analysis	0.5
12/19/2024	SL	Continue to finalize updates to the employee analysis based on feedback provided by C. Mean (BL)	1.9
12/19/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: additional updates to employee analysis	0.5
12/19/2024	SL	Review latest FT/PT employee breakout provided by C. Means (BL) and update employee analysis accordingly	2.6
12/20/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Lytle, K. Kamalani (M3) re: APA outline	0.4
12/20/2024	AP	Update APA analysis	0.6
12/20/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Lytle, K. Kamalani (M3) re: APA outline	0.4
12/20/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Lytle, K. Kamalani (M3) re: APA outline	0.4
12/20/2024	JC	Review estimated proceeds for APA comparison	1.2
12/20/2024	JC	Review estimates for wind-down expenses for budget	0.7
12/20/2024	JC	Review recovery waterfall for liquidation against proposed bid	1.5
12/20/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), B. Lytle, K. Kamalani (M3) re: APA outline	0.4
12/20/2024	SL	Continue to review latest due diligence request list and prepare updates accordingly	2.3
12/20/2024	SL	Continue to review latest updates made to the employee analysis	2.2
12/20/2024	SL	Review latest due diligence request list and prepare updates accordingly	2.0
12/21/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: coordinating outstanding workstreams on APA	0.3
12/21/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: update on APA	0.4
12/21/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), K. Kamalani, B. Lytle (M3) re: business update	0.8



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12/21/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), K. Kamlani, B. Lytle (M3) re: business update	0.8
12/21/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: update on APA	0.4
12/21/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: coordinating outstanding workstreams on APA	0.3
12/21/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), K. Kamlani, B. Lytle (M3) re: business update	0.8
12/21/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners) re: outstanding APA issues	0.4
12/21/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: coordinating outstanding workstreams on APA	0.3
12/21/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: update on APA	0.4
12/21/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), K. Kamlani, B. Lytle (M3) re: business update	0.8
12/21/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), K. Kamlani, B. Lytle (M3) re: business update	0.8
12/21/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners) re: outstanding APA issues	0.4
12/21/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: coordinating outstanding workstreams on APA	0.3
12/21/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), A. Shpeen, S. Piraino (DPW), S. Erickson, M. Gottlieb, J. Borow (Guggenheim), B. Thorn, J. Ramsden, R. Robins (BL) re: update on APA	0.4
12/21/2024	KP	Review budget information based on discussion with M3 team	1.0
12/22/2024	AP	Meeting with J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners) re: debrief on APA call	0.3
12/22/2024	AP	Meeting with K. Kamlani, B. Lytle, A. Patel, others (all M3), J. Chan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: budget matters	1.2
12/22/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), R. Robins, S. Hutkai (BL), A. Shpeen, S. Piraino (DPW), M. Gottlieb, J. Borow (Guggenheim) re: APA	1.0
12/22/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: APA exhibits	0.5
12/22/2024	JEC	Review budget and APA exhibits	0.5
12/22/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), R. Robins, S. Hutkai (BL), A. Shpeen, S. Piraino (DPW), M. Gottlieb, J. Borow (Guggenheim) re: APA	1.0
12/22/2024	JEC	Meeting with J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners) re: debrief on APA call	0.3
12/22/2024	JEC	Meeting with K. Kamlani, B. Lytle, A. Patel, others (all M3), J. Chan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: budget matters	1.2
12/22/2024	JJ	Meeting with J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners) re: debrief on APA call	0.3



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12/22/2024	JJ	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), J. Chan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: budget matters	1.2
12/22/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), R. Robins, S. Hutkai (BL), A. Shpeen, S. Piraino (DPW), M. Gottlieb, J. Borow (Guggenheim) re: APA	1.0
12/22/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: APA exhibits	0.5
12/22/2024	JC	Meeting with J. Clarrey, J. Chan, A. Perrella, J. Jang (AlixPartners) re: debrief on APA call	0.3
12/22/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), R. Robins, S. Hutkai (BL), A. Shpeen, S. Piraino (DPW), M. Gottlieb, J. Borow (Guggenheim) re: APA	1.0
12/22/2024	JC	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), J. Chan, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: budget matters	1.2
12/22/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: APA exhibits	0.5
12/22/2024	JC	Review APA exhibits	0.5
12/22/2024	KP	Meeting with K. Kamalani (M3) re: review financial budget items	1.2
12/22/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), R. Robins, S. Hutkai (BL), A. Shpeen, S. Piraino (DPW), M. Gottlieb, J. Borow (Guggenheim) re: APA	1.0
12/22/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: APA exhibits	0.5
12/22/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: APA exhibits	0.5
12/23/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), M. Hyland, L. Hu (FTI) re: APA framework	1.4
12/23/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), J. Borow (Guggenheim), K. Shonak (Gordon Brothers) re: APA issues	0.9
12/23/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), K. Shonak, R. Edwards (GB), H. Weigel, S. Piraino (DPW), J. Borow (Guggenheim) re: APA issues	0.7
12/23/2024	AP	Update APA comparison analysis	1.8
12/23/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), K. Shonak, R. Edwards (GB), H. Weigel, S. Piraino (DPW), J. Borow (Guggenheim) re: APA issues	0.7
12/23/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), J. Borow (Guggenheim), K. Shonak (Gordon Brothers) re: APA issues	0.9
12/23/2024	JC	Review framework of potential bid from third-party	0.5
12/23/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), M. Hyland, L. Hu (FTI) re: APA framework	1.4



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12/23/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), J. Borow (Guggenheim), K. Shonak (Gordon Brothers) re: APA issues	0.9
12/23/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), K. Shonak, R. Edwards (GB), H. Weigel, S. Piraino (DPW), J. Borow (Guggenheim) re: APA issues	0.7
12/23/2024	JC	Provide feedback on agency agreement re: outstanding issues	1.1
12/23/2024	JC	Review outstanding administrative claims for recovery analysis	0.5
12/23/2024	JC	Review draft of APA and provide commentary	0.8
12/23/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), M. Hyland, L. Hu (FTI) re: APA framework	1.4
12/23/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), J. Borow (Guggenheim), K. Shonak (Gordon Brothers) re: APA issues	0.9
12/23/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella (AlixPartners), K. Shonak, R. Edwards (GB), H. Weigel, S. Piraino (DPW), J. Borow (Guggenheim) re: APA issues	0.7
12/23/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), J. Borow (Guggenheim), K. Shonak (Gordon Brothers) re: APA issues	0.9
12/23/2024	SL	Prepare final additional updates to employee analysis	2.4
12/23/2024	SL	Prepare updated employee detail summary in response to diligence request	2.2
12/24/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: prepare APA side by side	0.5
12/24/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Clarrey (AlixPartners), B. Resnick (DPW), J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: APA issues	1.5
12/24/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Resnick (DPW), S. Simms (FTI), M. Gottlieb (Guggenheim) re: prepare APA side by side	1.1
12/24/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow, M. Gottlieb (Guggenheim) re: APA issues	0.3
12/24/2024	AP	Update APA comparison analysis	1.2
12/24/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Clarrey (AlixPartners), B. Resnick (DPW), J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: APA issues	1.5
12/24/2024	JC	Meeting with M. Brock, J. McClammy (both DPW), J. Chan and J. Clarrey (both AlixPartners) re: response to court filing	0.3
12/24/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: prepare APA side by side	0.5
12/24/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Clarrey (AlixPartners), B. Resnick (DPW), J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: APA issues	1.5
12/24/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Resnick (DPW), S. Simms (FTI), M. Gottlieb (Guggenheim) re: prepare APA side by side	1.1



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12/24/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow, M. Gottlieb (Guggenheim) re: APA issues	0.3
12/24/2024	JC	Meeting with M. Gottlieb (Guggenheim) re: outstanding issues	0.4
12/24/2024	KP	Meeting with K. Shonak (GB) and K. Kamlani (M3) to review financial budget items	1.1
12/24/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners) re: prepare APA side by side	0.5
12/24/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Clarrey (AlixPartners), B. Resnick (DPW), J. Borow (Guggenheim), B. Thorn, J. Ramsden (BL) re: APA issues	1.5
12/24/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Resnick (DPW), S. Simms (FTI), M. Gottlieb (Guggenheim) re: prepare APA side by side	1.1
12/24/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow, M. Gottlieb (Guggenheim) re: APA issues	0.3
12/25/2024	JJ	Review ongoing APA amendments	2.0
12/26/2024	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), A. Shpeen, B. Wolfe (DPW), J. Borow (Guggenheim), K. Shonak, R. Edwards (Gordon Brothers) re: outstanding issues	1.3
12/26/2024	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), A. Shpeen, B. Wolfe (DPW), J. Borow (Guggenheim), K. Shonak, R. Edwards (Gordon Brothers) re: outstanding issues	1.3
12/26/2024	JEC	Review disclosure schedules to support counsel request	0.4
12/26/2024	JJ	Review revised APA and agency agreement to ensure agreed upon modifications are in place	1.2
12/26/2024	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), A. Shpeen, B. Wolfe (DPW), J. Borow (Guggenheim), K. Shonak, R. Edwards (Gordon Brothers) re: outstanding issues	1.3
12/26/2024	KP	Meeting with S. Erickson, M. Gottlieb (both Guggenheim), B. Resnick, A. Shpeen, S. Piraino (all DPW), R. Robins, J. Ramsden, B. Thorn (all BL) to review the asset purchase agreement	1.2
12/26/2024	KP	Meeting with S. Erickson, M. Gottlieb (both Guggenheim), B. Resnick, A. Shpeen, S. Piraino (all DPW), R. Robins, J. Ramsden, B. Thorn (all BL) to review the Sale Motion	1.1
12/26/2024	KP	Meeting with K. Kamlani (M3) re: review the administrative budget	0.7
12/26/2024	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang (AlixPartners), A. Shpeen, B. Wolfe (DPW), J. Borow (Guggenheim), K. Shonak, R. Edwards (Gordon Brothers) re: outstanding issues	1.3
12/26/2024	KP	Meeting with S. Doherty (M3) to review the wind down budget	0.8
12/26/2024	RS	Review terms of APA agreement	0.8
12/27/2024	JEC	Develop correspondence re: transaction exhibit support	0.5
12/27/2024	JJ	Prepare exhibits to be incorporated into the agency agreement within the asset purchase agreement	3.0
12/27/2024	KP	Review APA terms and wind down budget	1.9
12/27/2024	RS	Review filed APA	0.6
12/28/2024	JJ	Prepare first draft of exhibit 4.1 listing out the base rent of each store	1.8



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Transaction Support
 Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/28/2024	JJ	Correspond with the debtor's counsel on outstanding issues with initial agency agreement exhibits	1.4
12/28/2024	KP	Meeting with S Piraino (DPW) re: review sale documents	1.1
12/29/2024	JJ	Prepare a newer draft of agency agreement exhibit 4.1	0.9
12/29/2024	JJ	Prepare administrative claim schedule in anticipation of hearing	0.9
12/29/2024	JJ	Review the agency agreement to get an understanding of potential expenses that the estate may be exposed to	1.5
12/29/2024	JJ	Analyze administrative claim recovery under the buyer's offer versus the company-led liquidation plan	1.0
12/29/2024	KP	Meeting with S Piraino & A Shpeen (DPW) re: review sale documents	1.2
12/30/2024	RS	Send email to lease purchasers re: amounts owed	0.4
12/30/2024	RS	Send email to M3 re: Q4 CAM charges	0.2
Total Professional Hours			315.9



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Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

PROFESSIONAL	RATE	HOURS	FEES
Holly Etlin	\$1,495	2.1	3,139.50
Kent Percy	\$1,380	49.5	68,310.00
Jarod E Clarrey	\$1,100	45.5	50,050.00
Job Chan	\$1,100	43.3	47,630.00
Sam Lemack	\$895	71.9	64,350.50
Thomas Reid	\$895	5.7	5,101.50
Anthony Perrella	\$810	34.1	27,621.00
Jimmy Jang	\$750	56.6	42,450.00
Rowan Steere	\$625	7.2	4,500.00
Total Professional Hours and Fees		315.9	\$ 313,152.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	KP	Review email inquiries from the client, other constituents re: business operations issues	0.8
12/03/2024	KP	Prepare responses re: business operations issues	1.5
12/04/2024	KP	Review vendor disbursements	0.8
12/05/2024	TR	Discussion with J. Hoover (BL) re inventory management	0.4
12/06/2024	KP	Review email inquiries from BL re: store closure issues	0.6
12/06/2024	KP	Prepare responses to BL re: store closure matters	0.9
12/09/2024	KP	Meeting with J Schroeder (BL) re: vendor payments	0.8
12/10/2024	KP	Meeting with J Guerrero (BL) to review logistics plans	0.8
12/10/2024	KP	Review vendor disbursements	0.7
12/11/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Ramsden, S. Hutkai, K. Nix (BL) re: closing schedules	0.8
12/11/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack (AlixPartners), M. Schlonsky, C. Means (BL) re: employee calculations	0.5
12/11/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Ramsden, S. Hutkai, K. Nix (BL) re: closing schedules	0.8
12/11/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack (AlixPartners), M. Schlonsky, C. Means (BL) re: employee calculations	0.5
12/11/2024	KP	Review email inquiries from the client re: BL disbursements	0.6
12/11/2024	KP	Prepare responses to BL re: BL disbursements	0.9
12/11/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Ramsden, S. Hutkai, K. Nix (BL) re: closing schedules	0.8
12/11/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack (AlixPartners), M. Schlonsky, C. Means (BL) re: employee calculations	0.5
12/11/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack (AlixPartners), M. Schlonsky, C. Means (BL) re: employee calculations	0.5
12/12/2024	JC	Review planned BL disbursements	0.2
12/13/2024	KP	Review email inquiries from the client, other constituents re: supply chain matters	0.7
12/13/2024	KP	Prepare responses to the client re: supply chain issues	1.9
12/16/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), B. Thorn, J. Ramsden (BL) re: SOW status	0.3
12/16/2024	JEC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), B. Thorn, J. Ramsden (BL) re: SOW status	0.3
12/16/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), B. Thorn, J. Ramsden (BL) re: SOW status	0.3
12/16/2024	JJ	Prepare store by store summary of revenue and inventory to inform potential buyer the recent business performance	1.7
12/16/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), B. Thorn, J. Ramsden (BL) re: SOW status	0.3
12/16/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, J. Clarrey (AlixPartners), A. Shpeen, S. Piraino (DPW), B. Thorn, J. Ramsden (BL) re: SOW status	0.3
12/17/2024	JEC	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), K. Cox, J. Ramsden, B. Thorn (BL) re: store GOB cadence	0.4
12/17/2024	JJ	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), K. Cox, J. Ramsden, B. Thorn (BL) re: store GOB cadence	0.4



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Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/17/2024	JC	Plan store signage shipments for going out of business sale	0.4
12/17/2024	JC	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), K. Cox, J. Ramsden, B. Thorn (BL) re: store GOB cadence	0.4
12/17/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), K. Nix, J. Ramsden (BL) re: employee communications	0.5
12/17/2024	KP	Meeting with J Ramsden (BL) to review store closing process	0.9
12/17/2024	KP	Develop correspondence with GB team re: store closing cadence	0.3
12/17/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), K. Nix, J. Ramsden (BL) re: employee communications	0.5
12/17/2024	KP	Review email inquiries from BL re: store closure issues	0.4
12/17/2024	KP	Prepare responses to BL re: store closure matters	1.7
12/18/2024	JC	Develop correspondence with BL team re: business operations	0.3
12/18/2024	JC	Meeting with A. Stone (GB) re: kick-off call to commence going out of business sale	1.0
12/18/2024	JC	Meeting with A. Stone (GB), K. Cox, L. Kline (BL) re: store closure coordination	0.5
12/18/2024	JC	Meeting with A. Stone (Gordon Brothers), K. Cox, L. Klyne (BL) re: store closing cadence	0.5
12/18/2024	JC	Review draft of press releases	0.3
12/19/2024	JC	Correspondence with BL on outstanding issues	0.4
12/19/2024	KP	Review email inquiries from the client, other constituents re: business operations issues	0.8
12/19/2024	KP	Prepare responses re: business operations issues	1.1
12/20/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), B. Millard, J. Hoover (BL) re: review GOB plans	0.5
12/20/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, S. Trosclair (BL) re: outstanding vendor treatment	0.3
12/20/2024	KP	Review email inquiries from BL re: store closure issues	0.6
12/20/2024	KP	Prepare responses to BL re: store closure matters	1.8
12/20/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), B. Millard, J. Hoover (BL) re: review GOB plans	0.5
12/20/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, S. Trosclair (BL) re: outstanding vendor treatment	0.3
12/20/2024	KP	Review vendor disbursements	1.1
12/23/2024	SS	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover (BL) re: supply chain operational issues	0.4
12/23/2024	JJ	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover (BL) re: supply chain operational issues	0.4
12/23/2024	JJ	Correspond with the potential buyer regarding timing of chain wide going out of business sale	0.5
12/23/2024	JJ	Prepare analysis on time and cost associated with moving all goods from distribution centers to stores	3.0
12/23/2024	JC	Meeting with M. Barga, J. Nanberg (BL) re: utility cut-off	0.5
12/23/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), K. Cox (BL), A. Stone (Gordon Brothers) re: store closing	0.5



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Re: Business Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/23/2024	JC	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover (BL) re: supply chain operational issues	0.4
12/23/2024	KP	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover (BL) re: supply chain operational issues	0.4
12/23/2024	KP	Review email inquiries from the client re: BL disbursements and store closure issues	0.7
12/23/2024	KP	Prepare responses to BL re: BL disbursements and store closure issues	1.6
12/23/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), K. Cox (BL), A. Stone (Gordon Brothers) re: store closing	0.5
12/24/2024	JJ	Correspond with the company contact around inbound and outbound freight payment and outstanding payables	0.8
12/24/2024	KP	Review email inquiries from the client, other constituents re: supply chain matters	0.5
12/24/2024	KP	Prepare responses to the client re: supply chain issues	1.7
12/24/2024	RS	Review tracking numbers for key returns to closed stores	0.5
12/25/2024	SS	Develop correspondence with BL team re: inventory draw down and supply chain diligence	0.5
12/26/2024	JJ	Prepare initial forecast around inventory at distribution facility during the winddown period	2.4
12/26/2024	RS	Request additional lockboxes for closing stores	0.7
12/26/2024	RS	Send emails to BL personnel re: lockbox needs	0.6
12/26/2024	RS	Send emails to vendor re: POS pickups	0.5
12/27/2024	JJ	Analyze in-transit store arrival date and estimated recovery to understand the cost and benefit associated with making inbound freight payment	1.9
12/27/2024	JJ	Correspond with the company contact around freight and utilities payment	2.1
12/27/2024	KP	Review email inquiries from the client re: BL disbursements and store closure issues	0.6
12/27/2024	KP	Prepare responses to BL re: BL disbursements and store closure issues	1.8
12/30/2024	JJ	Communicate with the company contact to obtain an update on the current weekly outbound transportation run rate to adjust the distribution center inventory forecast	2.3
12/30/2024	JJ	Meeting with J. Hoover, J. Bartolf, I. Pinchuk (BL) re: supply chain strategy	0.8
Total Professional Hours			<u>61.7</u>



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Re: Business Operations
 Code: 20008940PA0003.1.11

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	29.9	41,262.00
Steve Scales	\$1,225	0.9	1,102.50
Jarod E Clarrey	\$1,100	1.2	1,320.00
Job Chan	\$1,100	8.3	9,130.00
Sam Lemack	\$895	0.5	447.50
Thomas Reid	\$895	0.4	358.00
Anthony Perrella	\$810	1.1	891.00
Jimmy Jang	\$750	16.6	12,450.00
Rowan Steere	\$625	2.8	1,750.00
Total Professional Hours and Fees		61.7	\$ 68,711.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/02/2024	JEC	Meeting with J. Clarrey and T. Reid (both AlixPartners), J. Schroeder, S. Raver, A. Corbett, J. Caruso, J. Christy, S. Trosclair (all BL) re: Vendor Management Committee	0.4
12/02/2024	KP	Review email inquiries from the client, other constituents re: vendor disbursements	0.9
12/02/2024	RMT	Prepare the list of pre-petition settlements to be shared with DPW team	0.6
12/02/2024	RMT	Prepare the open pre and post petition open payables summary to be send to the Merchandise team	0.5
12/02/2024	RMT	Summarize the critical vendor agreements tracker to share with DPW team	0.7
12/02/2024	RMT	Update payment requests for the week	1.4
12/02/2024	RMT	Update the critical vendor agreement tracker with new agreements received from the client	0.5
12/02/2024	TR	Meeting with J. Clarrey and T. Reid (both AlixPartners), J. Schroeder, S. Raver, A. Corbett, J. Caruso, J. Christy, S. Trosclair (all BL) re: Vendor Management Committee	0.4
12/02/2024	TR	Respond to client inquiries re vendor management	2.9
12/02/2024	TR	Finalize weekly priorities and the workplan related to vendor management	0.4
12/03/2024	JEC	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Raver, J. Christy, J. Caruso, S. Hutton, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.5
12/03/2024	JEC	Meeting with S. Raver, M. Robey, J. Christy (all BL), T. Reid and J. Clarrey (both AlixPartners) re: vendor payment planning	0.4
12/03/2024	RMT	Create the new 503(b)(9) unpaid amount by vendor level	2.0
12/03/2024	RMT	Emails to BL team re: follow-up on open tasks from the vendor management committee	0.8
12/03/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Raver, J. Christy, J. Caruso, S. Hutton, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.5
12/03/2024	RMT	Reconcile all the critical vendor agreements with 503(b)(9) unpaid amounts	0.9
12/03/2024	RMT	Update the payment requests file with new agreements	0.5
12/03/2024	TR	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Schroeder, S. Raver, J. Christy, J. Caruso, S. Hutton, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.5
12/03/2024	TR	Meeting with S. Raver, M. Robey, J. Christy (all BL), T. Reid and J. Clarrey (both AlixPartners) re: vendor payment planning	0.4
12/04/2024	JEC	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners) re: 503(b)(9) analysis	0.5
12/04/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Caruso, A. Corbett, J. Christy, R. Phasalkar, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.6
12/04/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Caruso, A. Corbett, J. Christy, R. Phasalkar, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.6
12/04/2024	RMT	Create email drafts summarizing the 503(b)(9) balance calculation for DPW and FTI	0.7



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/04/2024	RMT	Email responses to vendor management questions	0.5
12/04/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners) re: 503(b)(9) analysis	0.5
12/04/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Caruso, A. Corbett, J. Christy, R. Phasalkar, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.6
12/04/2024	RMT	Working session with T. Reid and R. Mecklemburg Tenorio (AlixPartners) re: 503(b)(9) balance calculation	1.1
12/04/2024	RMT	Prepare the consolidated weekly payments summary	0.8
12/04/2024	RMT	Update the 503(b)(9) balance calculation with T. Reid feedback	1.1
12/04/2024	TR	Working session with T. Reid and R. Mecklemburg Tenorio (AlixPartners) re: 503(b)(9) balance calculation	1.1
12/04/2024	TR	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners) re: 503(b)(9) analysis	0.5
12/04/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), J. Caruso, A. Corbett, J. Christy, R. Phasalkar, K. Kuehl, S. Trosclair (all BL) re: Vendor Management Committee	0.6
12/04/2024	TR	Reconcile remaining critical vendor agreement (CVA) settlements with remaining 503(b)(9) balance	1.1
12/04/2024	TR	Review client correspondence re vendor management	2.9
12/05/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.3
12/05/2024	KP	Review email inquiries from the client and DPW re: vendor performance and payment issues	0.5
12/05/2024	KP	Prepare responses to the client and DPW re: vendor performance and payment issues	1.3
12/05/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.3
12/05/2024	RMT	Emails to BL team related to vendor management requests	0.6
12/05/2024	RMT	Emails to BL and DPW teams to distribute the result from the claims analysis for each vendor	0.8
12/05/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.3
12/05/2024	RMT	Prepare a summary of payment requests for BL team to submit to payment	0.8
12/05/2024	RMT	Reconcile vendors' pre and post-petition claims with internal information to arrive to an agreement	1.2
12/05/2024	RMT	Reconcile payments made during 12/2 - 12/4 with the requests sent	0.8
12/05/2024	RMT	Update the by vendor claims and 503(b)(9) analysis with J. Clarrey and T. Reid's feedback	0.8
12/05/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.3



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/05/2024	TR	Respond to client inquiries re vendor management	2.5
12/06/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.5
12/06/2024	JEC	Review correspondence from BL team re: vendor matters	0.2
12/06/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.5
12/06/2024	RMT	Consolidate weekly payments to be share with BL Merchandise team	0.5
12/06/2024	RMT	Create a draft with instructions for the Merchandise team on how to utilize the reach out list per vendor	0.5
12/06/2024	RMT	Create FTI weekly report with critical vendor agreements and payments by 11/30	0.5
12/06/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.5
12/06/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: review of open tasks	0.5
12/06/2024	RMT	Update the reach out analysis by vendor with tier division by priority	1.9
12/06/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, S. Hutkai, A. Corbett, J. Christy, J. Schroeder (all BL) re: Vendor Management Committee	0.5
12/06/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: review of open tasks	0.5
12/06/2024	TR	Review client correspondence re vendor management	2.9
12/09/2024	RMT	Create the payment requests file for the week	0.9
12/09/2024	RMT	Create the summary of pre and post petition open payables to be sent to the BL Merchandise team	0.5
12/09/2024	RMT	Emails to BL team to address questions and tasks from vendor management	1.0
12/09/2024	RMT	Update the payment relief tracker with last week payments	1.0
12/09/2024	TR	Review client correspondence re: vendor management	0.9
12/09/2024	TR	Finalize weekly priorities and the workplan related to vendor management	1.6
12/10/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily payables call	0.5
12/10/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: continuation of daily payables call	0.5
12/10/2024	JEC	Meeting with K. Percy, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, J. Christy, J. Schroeder, others (all BL) re: Vendor Management Committee	0.2
12/10/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily payables call	0.5
12/10/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: continuation of daily payables call	0.5
12/10/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), J. Schroeder, S. Hutkai (BL) re: payables discussion	0.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/10/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: continuation of daily payables call	0.5
12/10/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily payables call	0.5
12/10/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), J. Schroeder, S. Hutkai (BL) re: payables discussion	0.5
12/10/2024	KP	Meeting with K. Percy, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, J. Christy, J. Schroeder, others (all BL) re: Vendor Management Committee	0.2
12/10/2024	RMT	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: continuation of daily payables call	0.5
12/10/2024	RMT	Meeting with K. Percy, J. Chan, A. Perrella, I. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily payables call	0.5
12/10/2024	RMT	Compose the answer to FTI questions about 503(b)(9) balance	0.5
12/10/2024	RMT	Emails to BL team to address questions and tasks from vendor management	1.2
12/10/2024	RMT	Meeting with K. Percy, J. Clarrey, R. Mecklemburg Tenorio (all AlixPartners), S. Raver, J. Christy, J. Schroeder, others (all BL) re: Vendor Management Committee	0.2
12/10/2024	RMT	Review contract template to reach out to vendors	0.6
12/10/2024	RMT	Review FTI questions re: 503(b)(9)	0.5
12/10/2024	TR	Review client correspondence re vendor management	2.0
12/11/2024	JEC	Call with R. Mecklemburg Tenorio and J. Clarrey (both AlixPartners) re: vendor inquiries	0.2
12/11/2024	RMT	Call with R. Mecklemburg Tenorio and J. Clarrey (both AlixPartners) re: vendor inquiries	0.2
12/11/2024	RMT	Meeting with J. Caruso (BL) re: Merchandise and other payments	0.5
12/11/2024	RMT	Reconcile vendor management payments from Accounts Payables with actuals	1.7
12/11/2024	RMT	Review FTI questions before meeting with J. Clarrey (AlixPartners)	0.3
12/12/2024	JEC	Meeting with S. Raver, J. Christy, S. Trosclair, others (all BL), K. Percy, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: vendor management committee	0.1
12/12/2024	KP	Meeting with S. Raver, J. Christy, S. Trosclair, others (all BL), K. Percy, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: vendor management committee	0.1
12/12/2024	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor disbursements	0.7
12/12/2024	RMT	Research difference between expected payments and actuals	0.5
12/12/2024	RMT	Create a chart re: the 503(b)(9) new balance components	0.8
12/12/2024	RMT	Meeting with S. Raver, J. Christy, S. Trosclair, others (all BL), K. Percy, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: vendor management committee	0.1
12/13/2024	RMT	Create a chart for 503(b)(9) components	0.8
12/13/2024	RMT	Create FTI weekly report with vendor payments	1.0
12/13/2024	RMT	Review weekly payments	0.5
12/16/2024	KP	Review email inquiries from BL re: vendor matters, including disbursements	0.5



Big Lots, Inc.
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Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/16/2024	KP	Prepare responses to BL re: vendor matters, including disbursements	0.9
12/16/2024	RMT	Review emails related do vendor management	0.5
12/16/2024	RMT	Prepare summary of last week payments	0.5
12/16/2024	RMT	Prepare summary of professional fees payments between 12/9 - 12/13	0.3
12/18/2024	KP	Review email inquiries from BL and DPW re: vendor payment issues	0.6
12/18/2024	KP	Prepare responses to BL and DPW re: vendor payment issues	0.9
12/19/2024	RMT	Prepare the pre and post open payables summary	0.8
12/20/2024	KP	Meeting with R. Robins, S. Hutmaki (BL) re: outstanding inventory	0.5
12/20/2024	RMT	Emails to BL team in response to vendor management requests	0.5
12/20/2024	RMT	Prepare reports with open accounts payables and critical vendor agreements for FTI	1.0
12/23/2024	RMT	Emails to BL and AlixPartners teams to share information related to vendor open payables	0.2
12/23/2024	RMT	Update the 503(b)(9) balance by vendor to be shared with FTI	1.4
12/26/2024	JEC	Develop correspondence re: vendor matters	0.3
12/26/2024	KP	Review email inquiries from the client re: vendor performance and payment issues	0.6
12/26/2024	KP	Prepare responses to the client re: vendor performance and payment issues	1.5
12/27/2024	KP	Review vendor disbursements	1.4
12/27/2024	RMT	Create the summary of Gordon Brothers' payments since 9/9	0.8
12/27/2024	RMT	Emails to BL and DPW teams to respond to vendor management requests	0.3
12/30/2024	RMT	Emails to BL and DPW teams to answer vendor management information requests	0.2
Total Professional Hours			85.9



Big Lots, Inc.
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Re: Vendor Management
Code: 20008940PA0003.1.13

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	13.5	18,630.00
Jarod E Clarrey	\$1,100	4.2	4,620.00
Job Chan	\$1,100	1.5	1,650.00
Thomas Reid	\$895	22.0	19,690.00
Anthony Perrella	\$810	1.0	810.00
Rosa Mecklenburg Tenorio	\$770	43.7	33,649.00
Total Professional Hours and Fees		85.9	\$ 79,049.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Executory Contracts
Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/02/2024	JEC	Develop correspondence re: contract matters	0.3
12/02/2024	JEC	Meeting with M. Robey, R. Raman, S. Wilson, others (all BL), S. Piraino, J. Goldberger (both DPW), S. Lemack and J. Clarrey (both AlixPartners) re: contract review updates	0.5
12/02/2024	JEC	Meeting with M. Robey, R. Raman, S. Chou, others (all BL), E. Stern, S. Piraino, others (all DPW), J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: contract assumption list updates	0.3
12/02/2024	JEC	Meeting with M. Robey, R. Raman, S. Wilson, others (all BL), S. Lemack and J. Clarrey (both AlixPartners) re: contract cure objections	0.5
12/02/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.9
12/02/2024	JEC	Review draft contract assumption information	0.7
12/02/2024	RMT	Meeting with M. Robey, R. Raman, S. Chou, others (all BL), E. Stern, S. Piraino, others (all DPW), J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: contract assumption list updates	0.3
12/02/2024	SL	Finalize review of latest assumption tracker provided by M. Robey (BL) and provide updates to be made accordingly	2.3
12/02/2024	SL	Meeting with M. Robey, R. Raman, S. Chou, others (all BL), E. Stern, S. Piraino, others (all DPW), J. Clarrey, S. Lemack and R. Mecklemburg Tenorio (all AlixPartners) re: contract assumption list updates	0.3
12/02/2024	SL	Meeting with M. Robey, R. Raman, S. Wilson, others (all BL), S. Lemack and J. Clarrey (both AlixPartners) re: contract cure objections	0.5
12/02/2024	SL	Meeting with M. Robey, R. Raman, S. Wilson, others (all BL), S. Piraino, J. Goldberger (both DPW), S. Lemack and J. Clarrey (both AlixPartners) re: contract review updates	0.5
12/02/2024	SL	Prepare updates to the latest objection tracker	2.6
12/02/2024	SL	Review latest feedback provided on the contract cure objections and provide open items to M. Robey (BL) and team	1.1
12/03/2024	JEC	Follow-up meeting with M. Robey, R. Raman, S. Chou, others (all BL), J. Clarrey and S. Lemack (all AlixPartners) re: contract cure process	0.4
12/03/2024	JEC	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: additional contract exhibit preparation updates	0.4
12/03/2024	JEC	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit preparation updates	0.5
12/03/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.6
12/03/2024	JEC	Review revised contract exhibit information	0.5
12/03/2024	RMT	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: additional contract exhibit preparation updates	0.4
12/03/2024	RMT	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit preparation updates	0.5
12/03/2024	SL	Continue to review latest feedback provided on the contract cure objections and update the tracker accordingly	2.4



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Re: Executory Contracts
Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	SL	Follow-up meeting with M. Robey, R. Raman, S. Chou, others (all BL), J. Clarrey and S. Lemack (all AlixPartners) re: contract cure process	0.4
12/03/2024	SL	Meeting with R. Raman (BL) re: open contract objections	0.8
12/03/2024	SL	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: additional contract exhibit preparation updates	0.4
12/03/2024	SL	Meeting with R. Robins, M. Robey, R. Raman, others (all BL), S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: contract exhibit preparation updates	0.5
12/03/2024	SL	Prepare contract summary and open items and provide to R. Raman (BL) accordingly	1.4
12/03/2024	SL	Review latest contract inquiries provided by counterparty objections and circulate update to R. Raman (BL) accordingly	1.3
12/04/2024	JEC	Meeting with R. Robins, M. Robey, R. Raman, others (all BL) re: contract process updates	0.3
12/04/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.7
12/04/2024	SL	Continue to finalize updates to the latest objection tracker	2.4
12/04/2024	SL	Finalize review of additional contract cure inquiries and prepare updated notes and feedback accordingly	1.9
12/04/2024	SL	Review latest contract cure inquiries and send updates to M. Robey (BL) and team accordingly	1.4
12/05/2024	JEC	Meeting with M. Robey, R. Raman, S. Chou, others (all BL), S. Piraino (DPW), J. Clarrey and S. Lemack (all AlixPartners) re: contract cure updates	0.3
12/05/2024	JEC	Review contract assumption information to support working group request	1.2
12/05/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.5
12/05/2024	SL	Continue to review latest contract assumption tracker provided by M. Robey (BL) and prepare updated notes and feedback accordingly	2.2
12/05/2024	SL	Meeting with M. Robey, R. Raman, S. Chou, others (all BL), S. Piraino (DPW), J. Clarrey and S. Lemack (all AlixPartners) re: contract cure updates	0.3
12/05/2024	SL	Review latest assumption file provided by M. Robey (BL) and team and prepare updates accordingly	2.1
12/05/2024	SL	Review latest contract cure inquiry provided by the MNAT team and follow-up with M. Robey (BL) accordingly	0.9
12/06/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.8
12/06/2024	SL	Finalize review of additional contract cure inquiries and prepare updates to the tracker accordingly	2.4
12/06/2024	SL	Finalize review of latest contract assumption tracker and ensure latest updates are incorporated accordingly	2.2
12/10/2024	RMT	Review contracts file updated by BL team	0.5
12/10/2024	SL	Review latest contract objection information provided by M. Robey (BL) and prepare updates to the objection tracker accordingly	1.1
12/11/2024	SL	Continue to prepare updates to the latest cure objection tracker based on feedback provided by M. Robey and team (BL)	1.9
12/12/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.3
12/12/2024	JEC	Review updated contract information	0.4



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Re: Executory Contracts
Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/13/2024	SL	Review latest assume contract listing provided by M. Robey and team (BL) and ensure updates tracked accordingly in the objection tracker	1.3
12/30/2024	JEC	Review correspondence from DPW and BL teams re: contract matters	0.2
Total Professional Hours			46.6



Big Lots, Inc.
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Re: Executory Contracts
Code: 20008940PA0003.1.14

PROFESSIONAL	RATE	HOURS	FEES
Jarod E Clarrey	\$1,100	10.3	11,330.00
Sam Lemack	\$895	34.6	30,967.00
Rosa Mecklenburg Tenorio	\$770	1.7	1,309.00
Total Professional Hours and Fees		46.6	\$ 43,606.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	RMT	Meeting with R. Mecklemburg Tenorio and T. Reid (both AlixPartners) re: 503(b)(9) vs settlement agreements vs claims reconciliation	1.2
12/03/2024	RMT	Update the claims file request with new information received from accounts payable	1.0
12/03/2024	TR	Meeting with R. Mecklemburg Tenorio and T. Reid (both AlixPartners) re: 503(b)(9) vs settlement agreements vs claims reconciliation	1.2
12/04/2024	RMT	Reconcile vendors' pre and post-petition claims with internal information to arrive to an agreement	2.0
12/04/2024	RS	Review objections filed on docket re: real estate cures	1.2
12/05/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio (all AlixPartners) re: claims review – import vendors	1.0
12/05/2024	RMT	Review pre and post petition claims for one Merchandise vendor	1.0
12/05/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio (all AlixPartners) re: claims review – import vendors	1.0
12/06/2024	RMT	Emails to BL and DPW teams with research information by case to assess vendor claims	0.5
12/09/2024	RMT	Analyze one vendor claim on pre and post petition payments	1.0
12/10/2024	RMT	Analyze one vendor claim on pre and post petition payments	1.0
12/10/2024	RMT	Create a template for claims reconciliation to be shared as transition to the client	0.9
12/26/2024	RS	Review filed motion to compel payment of administrative claims	0.9
12/26/2024	RS	Send email to DPW team re: payment of lease administrative claims	0.5
12/30/2024	JEC	Review claim information to support counsel request	0.8
Total Professional Hours			15.2



Big Lots, Inc.
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Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

PROFESSIONAL	RATE	HOURS	FEEs
Jarod E Clarrey	\$1,100	0.8	880.00
Thomas Reid	\$895	2.2	1,969.00
Rosa Mecklenburg Tenorio	\$770	9.6	7,392.00
Rowan Steere	\$625	2.6	1,625.00
Total Professional Hours and Fees		15.2	\$ 11,866.00



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
 Code: 20008940PA0003.1.17

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/19/2024	JEC	Attend continuation of hearing telephonically	0.8
12/19/2024	JEC	Attend hearing telephonically	0.8
12/19/2024	JC	Virtually attend status conference hearing	1.0
12/19/2024	JC	Virtually attend status conference hearing (cont.)	0.7
12/19/2024	KP	Participate in the Omnibus Hearing	2.8
12/29/2024	JEC	Prepare headcount information to support hearing preparation request	0.6
12/29/2024	JEC	Review correspondence from DPW and AlixPartners teams re: hearing preparation	0.4
12/30/2024	JEC	Attend sale hearing telephonically	2.5
12/30/2024	JEC	Attend continuation of sale hearing telephonically	1.4
12/30/2024	KP	Attend status conference	3.2
12/30/2024	KP	Deposition cross examination	3.2
12/30/2024	KP	Testimony preparation with J McClammy (DPW)	2.5
12/30/2024	KP	Testimony preparation with J McClammy (DPW) for deposition	2.9
12/31/2024	JEC	Attend sale hearing telephonically	4.0
12/31/2024	JEC	Attend continuation of sale hearing telephonically	2.1
12/31/2024	KP	Attend sale hearing	3.1
12/31/2024	KP	Provide direct testimony in bankruptcy court	3.5
12/31/2024	KP	Testimony preparation with J McClammy (DPW)	3.0
Total Professional Hours			38.5



Big Lots, Inc.
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Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	24.2	33,396.00
Jarod E Clarrey	\$1,100	12.6	13,860.00
Job Chan	\$1,100	1.7	1,870.00
Total Professional Hours and Fees		38.5	\$ 49,126.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/06/2024	JAB	Prepare professional fees for October 2024 monthly fee statement	0.6
12/11/2024	JEC	Analyze professional fees for October 2024 monthly fee statement for privilege and confidentiality	1.7
12/11/2024	JEC	Analyze professional fees for October 2024 monthly fee statement for privilege and confidentiality	1.6
12/11/2024	KSM	Respond to U.S. Trustee comments to first monthly fee application	1.2
12/11/2024	KSM	Review U.S. Trustee comments to first monthly fee application	0.3
12/12/2024	JAB	Analyze out-of-pocket expenses for October 2024 monthly fee statement	0.6
12/16/2024	JAB	Analyze out-of-pocket expenses for October 2024 monthly fee statement	1.1
12/16/2024	JAB	Prepare professional fees for October 2024 monthly fee statement	0.7
12/17/2024	KSM	Correspondence with C. Sawyer (MNAT) re: second set of U.S. Trustee comments to first monthly fee application	0.5
12/19/2024	KSM	Correspondence with C. Sawyer (MNAT) re: CNO and first monthly fee application	0.2
12/19/2024	KSM	Email L. Casey (U.S. Trustee) re: first monthly fee application	0.3
12/20/2024	JEC	Analyze expenses for October 2024 monthly fee statement	0.8
12/20/2024	SR	Emails with C. Sawyer (MNAT) and S. Rosenfeld (AlixPartners) re: certificate of no objection to First Monthly Fee Statement	0.1
12/20/2024	SR	Review certificate of no objection to First Monthly Fee Statement	0.1
12/24/2024	JEC	Review professional fee detail to support preparation of October 2024 monthly fee statement	0.2
12/29/2024	ESK	Review email K. Percy (AlixPartners) re: completion fee and consider matters on fee and respond to internal emails re: same	0.3
12/30/2024	JEC	Finalize edits to expense detail to support monthly fee statement	0.3
Total Professional Hours			10.6



Big Lots, Inc.
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Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

PROFESSIONAL	RATE	HOURS	FEEs
Elizabeth S Kardos	\$900	0.3	270.00
Jarod E Clarrey	\$1,100	4.6	5,060.00
Kaitlyn Sundt McClarren	\$650	2.5	1,625.00
Sari Rosenfeld	\$625	0.2	125.00
Jennifer A Bowes	\$535	3.0	1,605.00
Total Professional Hours and Fees		10.6	\$ 8,685.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/03/2024	AP	Respond to diligence requests from lender advisors re: liquidity forecast	0.6
12/03/2024	AP	Respond to diligence requests from lender advisors re: sales actuals	0.7
12/05/2024	AP	Respond to diligence requests from UCC advisors re: borrowing base	0.9
12/05/2024	JJ	Prepare ad hoc due diligence materials for lender advisors regarding liquidity matters	2.1
12/06/2024	AP	Respond to diligence requests from the company re: professional fee accruals	0.9
12/06/2024	JJ	Prepare a summary of most important outstanding due diligence requests to prepare for distribution to client	1.8
12/08/2024	AP	Respond to diligence items from lender advisors re: LCs	0.8
12/08/2024	JJ	Prepare ad hoc due diligence materials for lender advisors regarding liquidity matters	3.0
12/09/2024	AP	Respond to diligence requests from UCC advisors re: borrowing base	0.6
12/09/2024	JEC	Review diligence items to support request from counsel	0.8
12/09/2024	JJ	Develop diligence materials for lender advisors regarding inventory trend	3.0
12/10/2024	AP	Respond to diligence requests from buyer re: actuals and company financials	1.2
12/10/2024	AP	Respond to diligence requests re: cure estimates	0.4
12/10/2024	JJ	Research additional due diligence on potential liquidation through reviewing the list of in-transit import goods information and assessing recovery	2.1
12/10/2024	RMT	Prepare a summary of critical vendor agreements to be shared with M3	1.1
12/11/2024	AP	Respond to diligence requests from buyer re: 503(b)(9) analysis	0.9
12/11/2024	JJ	Prepare tailored accounts payable aging schedule per lender advisor request	2.7
12/12/2024	AP	Respond to diligence requests re: professional fees	0.9
12/12/2024	JJ	Develop diligence materials for lender advisors re: store specific gross margin analysis	2.4
12/12/2024	JJ	Revise SG&A disbursement schedule within the wind-down budget	1.3
12/13/2024	AP	Respond to diligence requests from buyers re: actuals and borrowing base	1.1
12/13/2024	AP	Respond to diligence requests from lender advisors re: actuals and borrowing base	0.9
12/13/2024	JJ	Review due diligence item request from lenders with focus on current AP and other admin exposure	1.1
12/13/2024	JJ	Compile gift card issuance and redemption information to meet due diligence request	0.8
12/16/2024	JJ	Research into the status of vendor payment request per ad hoc diligence request from lender	0.8
12/17/2024	JJ	Develop a schedule of real estate-adjusted profitability and store-specific geographic information to support internal decision-making	2.2
12/18/2024	AP	Respond to diligence requests from buyer: updated liquidity model	0.4
12/20/2024	AP	Respond to diligence requests from lender advisors re: professional fee payments	0.4
12/20/2024	AP	Respond to diligence requests from UCC advisors re: professional fee payments	0.6
12/20/2024	JEC	Prepare information to support transaction diligence request	0.8
12/20/2024	JJ	Exchange correspondence on buyer advisor regarding due diligence material with focus on store operations	1.1
12/20/2024	JJ	Review the latest due diligence tracker from GBRP and corresponding with different parties on providing the off-the-shelf items that can be shared	1.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/20/2024	JJ	Review the buyer's diligence request list and drafted correspondence to internal team members and client contacts to assign and address outstanding requests	1.4
12/21/2024	JJ	Review due diligence material with focus on utilities account as well as sending correspondence around outstanding utility amounts	1.1
12/21/2024	JJ	Prepare store by store summary of different sales metric per request from buyer advisor	2.3
12/23/2024	AP	Respond to diligence requests from UCC advisors re: wind down budget	0.8
12/23/2024	JJ	Prepare due diligence material with focus on sales, supply chain, and other store performance metrics	2.7
12/24/2024	JJ	Correspond with the client contact to gather qualitative facts around distribution center to prepare due diligence request response	1.5
12/26/2024	AP	Respond to diligence requests from company advisors re: professional fee payments	0.4
12/26/2024	AP	Respond to diligence requests from lender advisors re: wind down budget	0.9
12/26/2024	AP	Respond to diligence requests from UCC advisors re: wind down budget	1.6
12/26/2024	JJ	Prepare analysis on recent business performance trend as well as bankruptcy professional fee accrual per request from unsecured claims committee	2.3
12/30/2024	JEC	Review previously filed SOFAs information to support diligence request	0.4
12/30/2024	JJ	Prepare due diligence material with focus on in-store shrink % and total vendor list	1.4
Total Professional Hours			56.7



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Re: Due Diligence Support
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PROFESSIONAL	RATE	HOURS	FEEs
Jarod E Clarrey	\$1,100	2.0	2,200.00
Anthony Perrella	\$810	15.0	12,150.00
Rosa Mecklemburg Tenorio	\$770	1.1	847.00
Jimmy Jang	\$750	38.6	28,950.00
Total Professional Hours and Fees		56.7	\$ 44,147.00



Big Lots, Inc.
4900 E. Dublin Granville Road
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Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/02/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), E. Potocek (A&G) re: daily real estate update	0.3
12/02/2024	JC	Correspond with landlords re: outstanding cure amounts	0.4
12/02/2024	JC	Research asserted admin claims by landlords	0.1
12/02/2024	JC	Review asserted cures by Kelley Drye and provide feedback	0.3
12/02/2024	JC	Various correspondence to landlords on real estate issues	0.3
12/02/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), E. Potocek (A&G) re: daily real estate update	0.3
12/02/2024	RS	Review approved deal details to understand waivers and abatements	0.8
12/02/2024	RS	Send emails to landlords and counsel re: cure disputes	0.6
12/02/2024	RS	Update real estate dashboard based on lost deals	0.3
12/03/2024	JEC	Call with K. Percy, J. Chan and J. Clarrey (all AlixPartners) to debrief on sale closing matters	0.2
12/03/2024	JC	Continue to reach out to landlords on asserted cure amounts	1.4
12/03/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), J. Graub, E. Potocek (A&G) re: daily real estate update	0.3
12/03/2024	JC	Review escrow account balances	0.3
12/03/2024	JC	Review waiver compilation from LL agreements	0.4
12/03/2024	JC	Review real estate cures for lease sale auction	0.8
12/03/2024	JC	Review asserted tax cures by landlords	0.6
12/03/2024	JC	Review real estate cure disputes	1.4
12/03/2024	JC	Call with K. Percy, J. Chan and J. Clarrey (all AlixPartners) to debrief on sale closing matters	0.2
12/03/2024	KP	Call with K. Percy, J. Chan and J. Clarrey (all AlixPartners) to debrief on sale closing matters	0.2
12/03/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), J. Graub, E. Potocek (A&G) re: daily real estate update	0.3
12/03/2024	RS	Prepare an exhibit for January lease sale auction	0.3
12/03/2024	RS	Send follow up emails for funds remittance re: lease sales	0.1
12/03/2024	RS	Update dashboard and assumption list based on lost deals	0.4
12/03/2024	RS	Update dashboard and status tracker for leases sold in fourth auction	0.6
12/03/2024	RS	Update estimate of real property cure costs based on deals with waivers	1.1
12/03/2024	RS	Update lease sale proceeds tracker with the fourth auction bids	1.7
12/04/2024	JC	Call with landlord counsel on outstanding issues	0.3
12/04/2024	JC	Discussion with landlord on asserted administrative claims	0.4
12/04/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Goldberger (DPW), M. Matlat (A&G Realty) re: lease sale auction	1.0
12/04/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Goldberger, S. Piraino (DPW), E. Amendola, M. Matlat, T. Eyler (A&G) re: lease auction discussion	0.2
12/04/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Damon (Nexus), J. Graub, E. Potocek (A&G), T. Harrington, B. Lindblom (Pathlight) re: lender store discussion	0.5
12/04/2024	JC	Correspond with landlords re: lease amendments	0.3
12/04/2024	JC	Correspond with landlords re: outstanding lease issues	1.2
12/04/2024	JC	Correspond with landlords to resolve outstanding objections	1.1



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/04/2024	JC	Review outstanding balances for stores with respect to lease sales	1.3
12/04/2024	JC	Review documentation on landlord cure assertions	1.6
12/04/2024	RS	Convert DPW real estate cure objection tracker and import into existing tracker	1.3
12/04/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Goldberger (DPW), M. Matlat (A&G Realty) re: lease sale auction	1.0
12/04/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Goldberger, S. Piraino (DPW), E. Amendola, M. Matlat, T. Eyler (A&G) re: lease auction discussion	0.2
12/04/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Damon (Nexus), J. Graub, E. Potocek (A&G), T. Harrington, B. Lindblom (Pathlight) re: lender store discussion	0.5
12/04/2024	RS	Review weekly rent payment summary file	0.5
12/04/2024	RS	Send emails to A&G and Nexus re: real estate savings summary	0.3
12/04/2024	RS	Update lease sale proceeds file based on revised cures	0.8
12/05/2024	JJ	Review the existing real estate related files for transition	2.3
12/05/2024	JC	Correspondence with landlords on requesting additional cure support	1.2
12/05/2024	JC	Review administrative claim treatment on going out of business stores	0.3
12/05/2024	JC	Review outstanding balances related to cure assumptions to reconcile accurate amounts	1.4
12/05/2024	JC	Review outstanding liens against lease cures	0.3
12/05/2024	JC	Review professional fee accruals for escrow account	0.3
12/05/2024	RS	Prepare revised assumption list for leases at close	0.5
12/05/2024	RS	Prepare workstream transition notes for real estate	0.5
12/05/2024	RS	Provide entity names to DPW for post-auction notice	0.5
12/05/2024	RS	Review amendment agreement conditions for assumption	0.9
12/05/2024	RS	Send emails to A&G re: lease sales and cures	0.3
12/05/2024	RS	Send emails to landlord counsel re: outstanding issues	1.2
12/05/2024	RS	Update lease cure and stub rent file based on cure and stub waivers granted	1.6
12/06/2024	JJ	Investigate into three specific leases for respective cure and putting up a bid comparison summary	1.7
12/06/2024	JJ	Prepare action plan on the most critical current real estate matters	2.1
12/06/2024	JC	Correspond with landlords re: outstanding issues	0.4
12/06/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), J. Graub, E. Potocek (A&G) re: Rowan workstream transition	1.0
12/06/2024	JC	Reconcile outstanding balances for leases	0.7
12/06/2024	JC	Review outstanding balances related to cure assumption	1.3
12/06/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (BL), J. Graub, E. Potocek (A&G) re: Rowan workstream transition	1.0
12/06/2024	RS	Prepare and revise summary of comparison of lease bids	1.1
12/06/2024	RS	Review DPW tracker for adequate assurance objections	0.5
12/06/2024	RS	Review lease agreements re: waiver of claims	0.6
12/06/2024	RS	Review lease cure objections on docket	0.5
12/06/2024	RS	Review emails from counsel to the landlords re: lease cures	0.6
12/06/2024	RS	Review stub rent paid for store at question	0.4
12/09/2024	JC	Correspond with landlords on outstanding real estate issues	0.8
12/09/2024	JC	Reconcile lease abatements and outstanding stub rent	1.6



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/09/2024	JC	Reconcile outstanding cures against property management records	1.8
12/09/2024	JC	Update master store tracker and database	1.4
12/10/2024	JC	Reconcile balances from asserted landlord amounts	1.3
12/10/2024	JC	Update master store tracker and database	1.6
12/11/2024	JJ	Review correspondence with landlords regarding cure cost reconciliation and updated the cure reconciliation status tracker accordingly	3.0
12/11/2024	JJ	Review the bank deposits to update sales proceed tracker and to remit payment	1.2
12/11/2024	RS	Respond to team questions re: stub rent and cures	1.5
12/11/2024	RS	Review cure calculation file based on integrated dispute resolutions	0.7
12/12/2024	JJ	Create a tracker of filed lease rejections	2.1
12/12/2024	JJ	Research store-specific lease matters to verify and reconcile against the cure amounts asserted by landlords	1.8
12/12/2024	JC	Correspondence with landlords on outstanding issues	0.3
12/12/2024	JC	Correspond with landlords on outstanding cure objections	1.3
12/12/2024	JC	Email correspondence with landlords on recent filed objections	0.3
12/12/2024	JC	Meeting with J. Goldberger, S. Piraino (DPW) re: store issues	0.4
12/12/2024	JC	Reconcile funds related to lease bid sales	0.4
12/12/2024	JC	Review outstanding issues with landlord lease bids	0.4
12/13/2024	JJ	Update the cure tracker with latest status as well as sending cure reconciliation correspondence	1.6
12/13/2024	JC	Correspond with landlords on real estate issues	0.6
12/13/2024	JC	Review outstanding liabilities related to property leases	0.3
12/16/2024	JJ	Research store-specific lease matters to verify and reconcile against the cure amounts asserted by landlords	1.2
12/17/2024	JEC	Meeting with A. Stone, J. Jaeger (both GB), K. Percy, J. Chan and J. Clarrey (all AlixPartners) re: store closing matters	0.3
12/17/2024	JJ	Research into the tracking status of key delivery for stores that were closed as part of wave 4 to 7	0.5
12/17/2024	JC	Review store closure timing	0.2
12/17/2024	JC	Correspond with landlords on outstanding real estate issues	0.4
12/17/2024	JC	Meeting with J. Graub, A. Graiser (A&G Realty) re: lease sale values	0.5
12/17/2024	JC	Review outstanding cures and rent abatements	0.6
12/17/2024	JC	Meeting with A. Stone, J. Jaeger (both GB), K. Percy, J. Chan and J. Clarrey (all AlixPartners) re: store closing matters	0.3
12/17/2024	KP	Meeting with A. Stone, J. Jaeger (both GB), K. Percy, J. Chan and J. Clarrey (all AlixPartners) re: store closing matters	0.3
12/18/2024	JJ	Prepare the exhibit containing all stores that are about launch going out of business sale as part of required court filing	1.8
12/19/2024	JJ	Reconcile the rent abatement record between the company's and advisor's data source	3.0
12/19/2024	JJ	Resolve real estate issues with respect to rejection status confirmation as well as cure reconciliation	1.3
12/19/2024	JC	Review latest calculations on lease waivers	0.3
12/19/2024	JC	Revising real estate schedule for GOB closure schedule	0.9



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/20/2024	JJ	Create historical rent payment database to assess the normal run rate to approximate rent abatement number owed	1.8
12/20/2024	JJ	Create total unpaid rent summary post petition by landlord to be shared with lender advisors and the committee	1.2
12/20/2024	JJ	Meeting with J. Chan, J. Jang (AlixPartners), R. Robins, S. Hutkai (BL) re: outstanding rent	0.5
12/20/2024	JJ	Review the deal term sheet and bank statements to update the real estate lease sales and proceed collection tracker	1.1
12/20/2024	JC	Meeting with J. Chan, J. Jang (AlixPartners), R. Robins, S. Hutkai (BL) re: outstanding rent	0.5
12/23/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners) re: rent abatement discussion	0.6
12/23/2024	RS	Consolidate monthly and weekly payments to landlords	0.8
12/23/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners) re: rent abatement discussion	0.6
12/23/2024	RS	Meeting with J. Nanberg, M. Barga, N. Harrison, A. Estep (BL) re: utility discussion	0.6
12/23/2024	RS	Meeting with V. Cattano, J. Nanberg, C. Macke (BL) re: daily real estate update	0.7
12/23/2024	RS	Prepare analysis of October abated and reduced rent amounts	1.8
12/23/2024	RS	Review and record deposits in escrow agent bank extract	1.9
12/24/2024	RS	Prepare analysis of November abated and reduced rent	1.5
12/24/2024	RS	Prepare schedule of lockbox needs by store	0.8
12/24/2024	RS	Provide schedule of closing stores to lease administration	0.2
12/24/2024	RS	Review lease proceeds by store for waves 2 through 7	1.7
12/26/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners), J. Goldberger, S. Piraino (DPW) re: January lease sales	0.6
12/26/2024	RS	Call with B. Lytle (M3) re: lease amendments	0.2
12/26/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners), J. Goldberger, S. Piraino (DPW) re: January lease sales	0.6
12/26/2024	RS	Meeting with J. Nanberg, N. Harrison, A. Estep (BL) re: closing store operations	0.7
12/26/2024	RS	Meeting with V. Cattano, J. Nanberg, C. Macke (BL) re: daily real estate update	0.7
12/26/2024	RS	Review wire detail for lease sales	0.5
12/26/2024	RS	Send email to A&G re: wave 3 lease sale receipts	0.4
12/26/2024	RS	Update file of approved lease negotiations	0.6
12/26/2024	RS	Update file of monthly abated and reduced rent	0.8
12/27/2024	RS	Compare June 2024 rent payments to October, November, and December 2024	1.9
12/27/2024	RS	Meeting with J. Nanberg, N. Harrison, A. Estep (BL) re: key and lockbox	0.8
12/27/2024	RS	Prepare summary analysis of differences in monthly rent payments	2.4
12/27/2024	RS	Review schedule of forecasted occupancy costs	1.0
12/27/2024	RS	Send emails to BL re: lockbox and POS pickups at closing stores	0.8
12/30/2024	RS	Analyze expected CAM costs stores open in Q4	0.8
12/30/2024	RS	Prepare summary table of stores with abated rent for January	0.8
12/30/2024	RS	Review A&G schedule of expected abated rent	0.4
12/30/2024	RS	Review and approve weekly additional store expenses	0.6
12/30/2024	RS	Review proposed January rent run	1.5
12/30/2024	RS	Send email to lease administration re: January abated and reduced rent	0.8



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<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
12/30/2024	RS	Update draft summary of abated and reduced rent for stores with agreements	2.5
Total Professional Hours			<u>121.1</u>



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Re: Real Estate Advisory
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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	0.5	690.00
Jarod E Clarrey	\$1,100	0.5	550.00
Job Chan	\$1,100	37.8	41,580.00
Jimmy Jang	\$750	29.4	22,050.00
Rowan Steere	\$625	52.9	33,062.50
Total Professional Hours and Fees		121.1	\$ 97,932.50



Big Lots, Inc.
 4900 E. Dublin Granville Road
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Re: Accounting Advisory for Bankruptcy
 Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/30/2024	JH	Review and respond to update from J. Clarrey (AlixPartners) re: bankruptcy accounting matters for recording GOB sale transaction and open issues to discuss on accounting systems and support for wind-down	0.5
Total Professional Hours			0.5



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Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

PROFESSIONAL	RATE	HOURS	FEES
James Horgan	\$1,200	0.5	600.00
Total Professional Hours and Fees		0.5	\$ 600.00



Big Lots, Inc.
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Re: Travel Time
Code: 20008940PA0003.1.31

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
12/01/2024	RS	Travel from Columbus, OH to Boston, MA (return from client meetings)	2.0
12/02/2024	AP	Travel from New York, NY to Columbus, Ohio (attend client meetings)	2.0
12/02/2024	JC	Travel from Dallas, TX to Columbus, Ohio (attend client meetings)	3.0
12/02/2024	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.0
12/02/2024	RMT	Travel from Columbus, OH to Chicago, IL (return from client meetings)	3.2
12/02/2024	TR	Travel from Charleston, SC, to Columbus, OH (to attend client meeting)	7.3
12/04/2024	AP	Travel from Columbus, OH to New York, NY (return from client meetings)	2.0
12/04/2024	KP	Travel from to Columbus, OH to Stamford, CT (return from client meetings)	3.0
12/04/2024	RMT	Travel from Columbus, OH to Chicago, IL (return from client meetings)	2.8
12/04/2024	RS	Travel from Chicago, IL to Columbus, OH (attend client meetings)	2.0
12/05/2024	JC	Travel from Columbus, OH (BL) to Dallas, TX (Home) (return from client meetings)	3.0
12/05/2024	TR	Travel from Columbus, OH to connection in New York, NY (return from client meetings)	3.5
12/06/2024	TR	Travel from connection in New York, NY to Charleston, SC (return from client meetings)	3.9
12/08/2024	JC	Travel from Dallas, TX (Home) to Columbus, Ohio (BL) (attend client meetings)	3.0
12/09/2024	JJ	Travel from New York, NY to Columbus, OH (attend client meetings)	2.5
12/09/2024	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.0
12/09/2024	RMT	Travel from Chicago, IL to Columbus, OH (attend client meetings)	2.8
12/11/2024	JC	Travel from Columbus, Ohio to Dallas, TX (return from client meetings)	3.0
12/11/2024	RMT	Travel from Columbus, OH to Chicago, IL (return from client meetings)	3.0
12/12/2024	JJ	Travel from New York, NY to Columbus, OH (to attend client meetings)	3.0
12/12/2024	KP	Travel from Columbus, OH to Stamford, CT (return from client meetings)	3.0
12/29/2024	KP	Travel from Stamford, CT to Wilmington, DE (attend sales hearing)	4.0
12/31/2024	KP	Travel from Wilmington, DE to Stamford, CT (return from sales hearing)	4.0
Total Professional Hours			72.0



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Re: Travel Time
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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	20.0	27,600.00
Job Chan	\$1,100	12.0	13,200.00
Thomas Reid	\$895	14.7	13,156.50
Anthony Perrella	\$810	4.0	3,240.00
Rosa Mecklemburg Tenorio	\$770	11.8	9,086.00
Jimmy Jang	\$750	5.5	4,125.00
Rowan Steere	\$625	4.0	2,500.00
Total Professional Hours and Fees		72.0	\$ 72,907.50
Less 50% Travel			(36,453.75)
Total Professional Fees			\$ 36,453.75